



King Township's
Integrated Community
SUSTAINABILITY PLAN
APPENDICES A - D



April 2012



TABLE OF CONTENTS

Appendix A – Potential Action Bank	4
Appendix B – Potential Indicators & Targets	27
Appendix C – Possible Funding Sources	39
Appendix D – List of Potential Partners	59

Appendix A – Potential Action Bank

APPENDIX A: POTENTIAL ACTION BANK

ENVIRONMENTAL PILLAR

THEME 1: LAND-USE PLANNING STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
1.1	Identify and measure incoming development.
	<ul style="list-style-type: none"> ▶ Create a user-friendly online map that shows the locations and status of new development ▶ Provide opportunities for the public to learn about new development, considering different levels of planning literacy
1.2	Support and encourage ‘green building’ design, development and construction as well as the adoption of accredited, recognizable standards such as LEED™.
	<ul style="list-style-type: none"> ▶ Require green building and safety standards in all new buildings ▶ Consider the use of finance-based incentives and accelerated approvals to encourage going beyond minimum green building standards ▶ Educate the public and development industry about the benefits of green development ▶ Work more closely and collaboratively with developers to find mutually beneficial solutions for green development ▶ Facilitate a more integrated approach to development, by encouraging more interaction and collaboration between planners, developers as well as other agencies and interest groups ▶ Participate in the review of the Ontario Building Code ▶ Consider offering bonus density to developers in exchange for obtaining LEED™ certification or the equivalent
1.3	Strategically direct planned future growth, intensification and infill to communities where existing servicing and public transit exists or where there is planned transit service while avoiding key natural heritage and hydrological features
	<ul style="list-style-type: none"> ▶ Educate the development industry about environmental protection – e.g. native tree protection and invasive species issues ▶ Ensure major developments adhere to land form policies in Community Plans ▶ Provide developers with a list of options to meet parkland acquisition requirements. Options should add value to the character and environmental protection of a development ▶ Review the zoning by-laws to ensure they support the Village Design Guidelines ▶ Review and update the Township’s various Design Guidelines to ensure they remain current and applicable ▶ Update strategies to control erosion and sediment during construction ▶ Incorporate policies that encourage new subdivisions to become part of the larger community through trails and connections to existing public spaces, natural heritage and through heritage preservation ▶ Review site plan and urban design policies to ensure they encourage use of native plant species
1.4	Strengthen King Township’s planning legislation and by-laws to reinforce environmental protection and public health.
	<ul style="list-style-type: none"> ▶ Review and update the Official Plan to ensure policies are consistent with regional and provincial legislation and support the goals of the Sustainability Plan ▶ Evaluate proposed by-laws based on a sustainability focus (e.g. best practice fill by-law) ▶ Update zoning by-laws ▶ Adopt a dark sky policy ▶ Develop policies that minimize drive thru uses in village cores

<ul style="list-style-type: none"> ▶ Review site plan and urban design policies to ensure they encourage use of native plant species ▶ Adopt a local tree by-law; build on York Region’s Forest Conservation by-law 	
1.5 Improve land-use by-law compliance and encourage more consistent by-law enforcement.	
<ul style="list-style-type: none"> ▶ Proactively monitor compliance of King Township’s by-laws ▶ Expand training for by-law enforcement 	
1.6 Control future planned growth based on smart growth principles in order to limit our impact on the natural environment.	
<ul style="list-style-type: none"> ▶ Support and promote the development and implementation of a ‘made in King Township’ intensification strategy ▶ Encourage mixed-use development and intensification in village cores with transit to support complete communities ▶ Consider policies that require two or more storeys for new commercial, industrial and institutional development to limit footprint ▶ Evaluate policy options for restricting/limiting big box development ▶ Support transit supportive development ▶ Support mixture of land uses within new developments so as to encourage <i>complete communities</i> ▶ Develop plans for undeveloped parcels of land using zoning by-laws 	
POTENTIAL PARTNERS & RESOURCES	
<ul style="list-style-type: none"> ▶ Toronto and Region Conservation Authority ▶ Lake Simcoe Region Conservation Authority ▶ Canada Green Building Council ▶ Hydro companies/authorities ▶ Construction organizations and developer groups 	<ul style="list-style-type: none"> ▶ Developers ▶ Ontario Power Authority ▶ Environmental Advocacy Groups ▶ Environmental Education and Awareness Groups ▶ King Township By-law department

THEME 2: NATURAL ASSETS & STEWARDSHIP STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
2.1 Identify, protect and enhance natural areas, including wetlands, meadows, forests and grasslands.	
<ul style="list-style-type: none"> ▶ Create a natural heritage strategy that looks at the entire ecological system <ul style="list-style-type: none"> ○ Use community mapping to promote our natural heritage assets and obtain locally specific data ○ Identify opportunities to connect Areas of Natural & Scientific Interest (ANSI’s), Environmentally Significant Areas (ESA’s) and natural heritage areas in order to provide corridors and habitat for wildlife and linkages between greenspace ▶ Build stronger relationships with local organizations responsible for conservation, protection and restoration of natural areas ▶ Use existing planting programs to plan and schedule restoration projects and targets ▶ Support the Region in their efforts to encourage sustainable forest harvest practices and to encourage the naturalization of plantation components of Regional forests 	
2.2 Promote and seek recognition for (and eventually compensation from upper levels of government) the Township of King’s provision and protection of ecological and agricultural goods and services.	
<ul style="list-style-type: none"> ▶ Conduct an economic evaluation/audit of the Township’s natural assets and rural land ▶ Work with existing groups and agencies to communicate the economic value of our natural assets and encourage provincial and federal government to see its value 	

- ▶ Request the Province to provide compensation to municipalities for the delivery of tax credit for agriculture and environmental conservation (e.g. Managed Forest Tax Incentive and Agricultural land tax credit)
- ▶ Establish an awards ceremony held annually to recognize the local achievements of developers, associations and individuals who demonstrate sound stewardship practices or contributions to the protection and enhancement of the natural environment

2.3 Recognize our wetlands and contribute to their protection and monitoring at the local level.

- ▶ Establish local groups/organizations to develop a program to monitor and protect our wetlands particularly adjacent to new developments (e.g. use Dufferin Marsh as a model)
- ▶ Develop signage to identify, promote and educate the community about our wetlands
- ▶ Seek new and creative funding sources for wetland protection

2.4 Support the long-term protection and restoration of the Oak Ridges Moraine (ORM) and the Greenbelt.

- ▶ Play an active role in the 2015 Review of the Oak Ridges Moraine and Greenbelt Act
- ▶ Send resolutions for both legislations to ORM and Greenbelt municipalities to gain additional support
- ▶ Strengthen partnerships with agencies and NGOs responsible for protection and conservation of the ORM and Greenbelt
- ▶ Consider playing a role in advocating for the expansion of the Greenbelt boundaries within King Township

2.5 Promote environmental education and foster and support individual and community-based stewardship and restoration.

- ▶ Establish a part-time stewardship coordination role within the Township
- ▶ Develop information packages for new homeowners about locally specific environmental protection issues and practices
- ▶ Collaborate with stewardship groups, community organizations and Conservation Authorities to support the delivery of stewardship programs, environmental education and events
- ▶ Investigate the provision of a central online portal for King Township residents to go for environmental information
- ▶ Identify opportunities for interest groups and agencies to provide more environmental education and programming for adults in King Township
- ▶ Promote Cold Creek Conservation Area as a destination for experiencing nature and learning about the environment
- ▶ Build stronger relationships with educators and principals to continue to promote sustainability initiatives in King Township schools
- ▶ Support the use of natural areas for education in surrounding communities and schools
- ▶ Celebrate farmers who have developed and implemented an Environmental Farm Plan or who participate in stewardship programs
- ▶ Continue the “adopt a highway” program for Township roads to assist in maintaining the beauty of King Township
- ▶ Offer certificate programs/courses for farmers on key areas of agricultural stewardship, such as horticulture, soil quality, and irrigation and drainage

2.6 Protect and enhance biodiversity.

- ▶ Encourage the expansion of existing woodlots
- ▶ Educate residents about species-at-risk and encourage them to report sightings to the Ministry of Natural Resources (MNR)
- ▶ Request MNR to update the inventory of species-at-risk in key areas

<ul style="list-style-type: none"> ▶ Improve the integration of biodiversity protection with land-use planning 	
2.7 Establish a shared understanding of King Township's environmental significance.	
<ul style="list-style-type: none"> ▶ Develop and implement communication and outreach activities that: <ul style="list-style-type: none"> ○ Brand King Township as a place for environmental excellence, leadership and education ○ Promote the spiritual and aesthetic value of King Township's natural heritage ○ Use King Township's newspapers, website and other local publications to support King Township's environmental goals ○ Promote the environment in well-trafficked areas (e.g. community centres, libraries and events) ▶ Develop demonstration projects within the community that promote the environment (e.g. composting projects, educational displays, green retrofits) 	
POTENTIAL PARTNERS & RESOURCES	
<ul style="list-style-type: none"> ▶ Conservation Authorities ▶ Ontario Ministry of Natural Resources ▶ Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA) ▶ Provincial Rural and Agricultural Associations and Groups ▶ Environmental Awareness/Education Groups ▶ Environmental Stewardship Groups ▶ Environmental Advocacy/Lobbying Groups ▶ Trail Associations 	<ul style="list-style-type: none"> ▶ Land Acquisition/Private Stewardship Organizations ▶ Foundations/Funding Organizations ▶ Post Secondary Educational Institutions ▶ Elementary and Secondary Schools ▶ Ontario Soil and Crop Improvement Association ▶ Agricultural Advocacy Groups ▶ Township of King Parks, Recreation and Culture Department ▶ Newcomer Resources

THEME 3: ENERGY, CLIMATE CHANGE AND AIR QUALITY STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
3.1 Build climate change resiliency.	
<ul style="list-style-type: none"> ▶ Join FCM's Partners for Climate Change program ▶ Develop a Climate Change Action Plan ▶ Educate municipal staff about municipal self-reliance as a strategy to deal with climate change ▶ Develop an educational program to increase community awareness about and to prepare for the effects of climate change 	
3.2 Support energy efficiency and safety in all buildings.	
<ul style="list-style-type: none"> ▶ Encourage the use of energy efficient technology for new developments and retrofits for existing buildings. ▶ Conduct an energy audit of the Township's operations and facilities, including buildings in the broader municipal, university, schools and hospitals (MUSH) sector ▶ Ensure wise energy use in all municipal facilities <ul style="list-style-type: none"> ○ Install energy saving technologies in public facilities and buildings ▶ Reduce energy consumption of King Township's fleet. ▶ Design municipal infrastructure, roads, and buildings to minimize energy consumption and GHG's (e.g. minimize drive thru uses, LED lighting, etc.) 	
3.3 Show leadership in green energy at the Township level.	
<ul style="list-style-type: none"> ▶ Use renewable energy sources, including solar, wind, geo-thermal, where appropriate; and 	

consider the lifecycle cost of various energy sources

3.4 Encourage energy conservation among residents, businesses and farmers.

- ▶ Promote and raise awareness of existing renewable energy programs among residents, businesses and farmers (e.g. micro-fit programs, retro-fits, workshops, grants)
- ▶ Recognize and promote green homes, businesses and farms (using signage, grants and awards)
- ▶ Inform residents, businesses and farmers about the financial benefits of energy reduction. (e.g. OMAFRA's Energy Business Information Bundle and Environmental Farm Plan energy worksheet amongst farmers)
- ▶ Host Township wide competitions for energy reduction (as well as water and heat); use the utility bill to measure and compare household energy consumption
- ▶ Encourage citizens to make small energy efficiency improvements (e.g. pipe wrap or water heater blankets)
- ▶ Implement a community energy plan. Facilitate private sector investment in alternative energy investment

POTENTIAL PARTNERS & RESOURCES

- | | |
|---|---|
| <ul style="list-style-type: none"> ▶ Toronto and Region Conservation Authority ▶ Lake Simcoe Region Conservation Authority ▶ Sustainable Neighbourhood Retrofit Action Plan (TRCA) ▶ Post Secondary Educational Institutions ▶ Elementary & Secondary Schools ▶ King Township Public Library ▶ Hydro Companies/Authorities ▶ Enbridge | <ul style="list-style-type: none"> ▶ Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA) ▶ Ontario Sustainable Energy Association (OSEA) ▶ Community Energy Programs ▶ Local Businesses ▶ Ontario Soil and Crop Improvement Association ▶ Local Distribution Companies ▶ Third Party Auditor ▶ Federation of Canadian Municipalities |
|---|---|

THEME 4: TRANSPORTATION STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS

4.1 Improve public transportation services and facilities to meet the needs of all age groups, income levels and mobility needs.

- ▶ Develop and implement a King Township Sustainable Transportation Strategy that includes roads, trails, transit and cycling and incorporates York Region's sustainable transportation strategy as it applies to King Township
- ▶ Support or advocate for the expansion of GO bus and train service
 - Provide expanded all-day two-way service from King City to Toronto
 - Provide bus service to and from Schomberg/Nobleton to Toronto
- ▶ Support the expansion of public transit to colleges and places of employment within villages
- ▶ Lobby for the expansion of the parking lot at the existing GO station in order to accommodate existing overflow and future growth
- ▶ Investigate solutions for diverting excess traffic from the GO station
- ▶ Build awareness of GO services and the GO/YRT fare integration system in order to increase ridership and improve service levels
- ▶ Investigate shuttle services for moving residents and visitors from King Township's more remote villages to the bus and train stations
- ▶ Facilitate routes for biking and walking to the GO Station

4.2 Ensure the design, construction, use and maintenance of King Township's roads follow sustainable practices and minimize impacts on the environment.

- ▶ Maintain King Township’s gravel road network. Consider the cost and liability issues using life cycle cost analysis
- ▶ Prepare and implement a Salt Management Plan that investigates alternatives to salt, especially for environmentally significant areas
- ▶ Discourage more interchanges from 400 series highways in King Township
- ▶ Actively participate in Regional and Provincial transportation studies to advocate for our Township' needs and interests

4.3 Make King’s villages more walkable and improve connectivity between subdivisions, parks, schools, businesses and other amenities.

- ▶ Complete a Sidewalk Needs Assessment to identify safety issues and sidewalk improvements – e.g. more sidewalks, better maintenance, accessible access and right-of-ways
- ▶ Integrate and connect existing communities with downtowns and ensure walkability is a key factor in new development
- ▶ Include sidewalks and pathways in new subdivisions that allow people to walk or bike from their neighbourhoods to parks, schools, businesses and other amenities
- ▶ Build sidewalks within existing neighbourhoods to improve connectivity
- ▶ Increase the number of bike racks at existing municipal facilities
- ▶ Work with developers and businesses to ensure that bike racks are included in new site plan developments
- ▶ Plan development and parking in village cores strategically to encourage walking
- ▶ Intensify development through infill and intensification within the existing built boundary to support enhanced transit services

4.4 Reduce traffic on our roads and discourage the use of King Township’s as a thoroughfare.

- ▶ Implement traffic calming techniques in problem locations
- ▶ Consider methods of moderating the effect of car traffic in village cores
- ▶ Support the development of the King City and Nobleton by-passes
- ▶ Identify roads that need improvement and develop a roadway improvements plan to improve conditions
- ▶ Investigate opportunities to reduce speed limits in target areas
- ▶ Evaluate existing traffic signage and make improvements where needed
- ▶ Provide farm vehicle traffic warning signs in agricultural areas

4.5 Reduce the impact transportation has on King Township’s contribution to greenhouse gas emissions.

- ▶ Consider developing and implementing a public awareness campaign about anti-idling, particularly in school parking lots
- ▶ Consider establishing an anti-idling by-law
- ▶ Reduce parking requirements in areas with regular transit and more intensive development

POTENTIAL PARTNERS & RESOURCES

<ul style="list-style-type: none"> ▶ Ministry of Transportation Ontario ▶ York Region Transit (YRT) ▶ GO Transit ▶ Metrolinx ▶ Ontario Good Roads Association ▶ King Township Planning 	<ul style="list-style-type: none"> ▶ Developers and Builders ▶ Post Secondary Educational Institutions ▶ Ontario Power Authority ▶ Cycling Groups ▶ Trail Associations ▶ Municipal Streetscape Partnership Program ▶ Municipal Partnership Program
--	---

THEME 5: WATER STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
5.1 Minimize contaminants to surface and groundwater from stormwater collection and discharge systems.	
<ul style="list-style-type: none"> ▶ Review King Township’s stormwater management policy to ensure that it meets or exceeds environmental best practices (e.g. use of stormceptors in Industrial, Commercial and Institutional (ICI) developments) ▶ Adopt alternative design standards for stormwater management (e.g. swales) in new and existing subdivisions 	
5.2 Protect surface and groundwater sources in order to continue to provide healthy drinking water and protect the ecological features and functions of the watersheds.	
<ul style="list-style-type: none"> ▶ Implement a wetland and groundwater protection program, including: <ul style="list-style-type: none"> ○ Review and promote best management practices for well water protection and well decommissioning, septic system maintenance/inspections ○ Support hydrological integrity by monitoring projects (e.g. “Check Your Watershed Day”) ▶ Educate the public about King Township’s good water quality and raise awareness about Source Water Protection Planning 	
5.3 Promote domestic, agricultural and commercial water conservation.	
<ul style="list-style-type: none"> ▶ Structure residential water and sewer rates to reduce water consumption ▶ Implement best practices for water conservation and efficiency, including grey water recycling, and waterless fixtures such as urinals in Industrial, Commercial and Institutional (ICI) development <ul style="list-style-type: none"> ○ Continue to support and promote awareness of York Region’s Long-Term Water Conservation Strategy and Water for Tomorrow Program initiatives including the use of water efficient landscaping among residential, commercial and institutional sectors ▶ Adopt water efficient landscaping requirements for new development (e.g. permeable surfaces for driveways instead of asphalt); include best practices in Village Urban Design Guidelines 	
POTENTIAL PARTNERS & RESOURCES	
<ul style="list-style-type: none"> ▶ Landscaping Companies ▶ Agricultural Community ▶ Source Protection Authorities 	<ul style="list-style-type: none"> ▶ Ontario Groundwater Association ▶ Water for Tomorrow – York Region ▶ Local Golf Courses

THEME 6: WASTE STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
6.1 Raise public awareness about our consumption habits and promote waste management solutions.	
<ul style="list-style-type: none"> ▶ Conduct a waste audit to determine our current level of waste and identify areas for improvement ▶ Develop and implement an education and outreach campaign around our consumption habits and waste reduction ▶ Link with York Region’s waste awareness and reduction campaign Sm4rt Living 	
6.2 Decrease total annual tonnage of solid waste disposed in landfills.	
<ul style="list-style-type: none"> ▶ Provide opportunities for hazardous waste and electronic goods recycling (e.g. e-waste recycling days) ▶ Install recycling units in public spaces and facilities (e.g. arenas, post offices) 	

<ul style="list-style-type: none"> ▶ Increase community awareness of composting and the green bin ▶ Encourage resource recovery (e.g. reusable items exchange days) ▶ Encourage sustainable landscape and yard waste practices, such as grass-cycling, composting and composting 	
6.3 Explore opportunities to convert bio-mass into energy.	
<ul style="list-style-type: none"> ▶ Conduct an inventory of the Township's and Region's bio-mass products (waste vegetable products, manure) to determine if there is interest and need for a bio-mass facility <ul style="list-style-type: none"> ○ If feasible, develop a bio-mass facility and consider using a co-op model to heat greenhouses ○ Seek funding through communityenergy.ca and OMAFRA 	
POTENTIAL PARTNERS & RESOURCES	
<ul style="list-style-type: none"> ▶ Compost Council of Canada ▶ Holland Marsh Growers Association (HMGA) ▶ Equine Industry ▶ Ontario Federation of Agriculture ▶ OMAFRA ▶ Ontario Ministry of Energy 	<ul style="list-style-type: none"> ▶ Developers ▶ Construction Organizations and Developer Groups ▶ Ontario Sustainable Energy Association ▶ Faith Organizations ▶ Northern 6 Municipalities ▶ MUSH sector – (Municipalities, Universities, Schools, and Hospitals)

ECONOMIC PILLAR

THEME 1: VILLAGE VITALITY AND PROSPERITY STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
1.1 Maintain and revitalize King Township’s villages.	
<ul style="list-style-type: none"> ▶ Pursue the adoption of Community Improvement Plans for each village ▶ Consider organizing and creating Business Improvement Areas (BIAs) in each village ▶ Make physical improvements to village cores, such as lighting, sidewalks, signage, banners and planters ▶ Support the implementation of each of the Village Centre Urban Design Guidelines (See also Socio-cultural – 3 and Environment – 1.4) ▶ Continue participating in the First Impressions Community Exchange Program ▶ Promote mixed use buildings in the three village cores 	
1.2 Promote, grow and retain existing local businesses.	
<ul style="list-style-type: none"> ▶ Conduct a Business Retention and Expansion Study and/or Retail Market Analysis for local businesses, to determine: <ul style="list-style-type: none"> ○ What successful businesses King Township has ○ How to improve and maintain existing businesses ○ How best to integrate new and existing businesses ▶ Continue to encourage and support King Township residents to ‘shop King’ ▶ Support and promote the Township’s Village Associations as local ambassadors for the business community ▶ Encourage King City to develop its own Village Association 	
1.3 Attract and encourage the development of new businesses in our village cores, such as small scale shops, services and restaurants	
<ul style="list-style-type: none"> ▶ Provide easy access to information for potential new businesses (e.g. zoning, allowed uses) by: <ul style="list-style-type: none"> ○ Updating and enhancing the Township’s database of existing businesses, including home-based ones ○ Updating, enhancing and monitoring information for potential new businesses online ▶ Streamline and consolidate the process for new businesses to set-up in King Township 	
POTENTIAL PARTNERS & RESOURCES	
<ul style="list-style-type: none"> ▶ King Chamber of Commerce ▶ Local Businesses ▶ The Kingbridge Centre 	<ul style="list-style-type: none"> ▶ Village Associations ▶ Town of Whitchurch-Stouffville ▶ OMAFRA (Rural Economic Development Programs)

THEME 2: AGRICULTURE AND EQUINE STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
2.1 Support and grow a robust agricultural industry.	
<ul style="list-style-type: none"> ▶ Link to and promote existing programs, studies and workshops for improving economic viability of agriculture (e.g. Growing Forward, the Greater Toronto Agricultural Action Committee) ▶ Endorse and integrate the recommendations of the Golden Horseshoe Food and Farming Action Plan ▶ Support the development of co-operative, apprenticeship and scholarship programs that introduce students to careers in food and farming ▶ Raise awareness among farmers about funding opportunities for agriculture <ul style="list-style-type: none"> ○ Provide links to OMAFRA’s list of Programs and Funding Support 	

- Encourage local farmers to submit applications for the Premiers Award for Agri-food Innovation
- ▶ Support agricultural associations and advocacy groups, such as the Holland Marsh Grower's Association
- ▶ Support provincial agencies and other organizations to develop King Township's agricultural industry. Consider the development of an agricultural liaison committee for improving communication between Council and farmers - explore existing models to determine best practices.

2.2 Consider supporting new policies to encourage agricultural value-added activities in King Township.

- ▶ Develop policy and implementation measures for agricultural value added activities
- ▶ Support opportunities to establish secondary value added agricultural facilities
- ▶ Proactively attract distribution and processing facilities to King Township near the Holland Marsh

2.3 Support the production, consumption and sale of locally grown food.

- ▶ Promote the use of existing websites/resources that connect consumers with local farmers (e.g. Ontario Farm Fresh). Assist King Township's agricultural industry to become further integrated with these resources.
- ▶ Consider the development of a website for promoting King Township's agricultural products and connecting consumers with local farmers.
- ▶ Adopt a local food procurement policy for the public sector (municipalities, universities, schools, hospitals)
- ▶ Endorse the York Region Food Charter and incorporate recommendations into Township policies and practices.

2.4 Leverage King Township's equine industry to support economic health and protect farmland from development pressures.

- ▶ Find opportunities to build and strengthen relationships with the equine community
- ▶ Identify potential opportunities for driving the equine industry research (e.g. by connecting with universities to conduct research on issues such as bio-technology)
- ▶ Connect with regional equine tourism initiatives through the Hills of the Headwaters Tourism Association

POTENTIAL PARTNERS AND RESOURCES

<ul style="list-style-type: none"> ▶ OMAFRA (RED Program) ▶ The Friends of the Greenbelt Foundation ▶ Greater Toronto Area Agricultural Action Committee (GTA AAC) ▶ Holland Marsh Growers Association (HMGA) ▶ Rural Ontario Institute 	<ul style="list-style-type: none"> ▶ Agriculture Funding Organizations ▶ Local Food Groups ▶ Local Food Policy Experts ▶ Hills of the Headwaters Tourism Association ▶ Post Secondary Educational Institutions
--	---

THEME 3: LOCAL ECONOMY STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS

3.1 Understand the capacity, gaps and opportunities of our employment lands and employment base.

- ▶ Develop an updated inventory and map of King Township's employment, businesses and agricultural lands that will provide guidance to:
 - Determine the capacity for new commercial development/industry required to meet growth plan targets

<ul style="list-style-type: none"> ○ Assess the feasibility of additional commercial employment lands in King Township’s three community cores ▶ Undertake an analysis of the Township’s industrial, commercial and/or institutional employment areas to determine if additional lands are required to accommodate job planned employment growth and potential locations for further employment growth if required ▶ Include new policies in any Official Plan or secondary plan update to discourage the conversion of areas of employment to non-employment uses, unless it is through a municipal comprehensive review. ▶ Investigate opportunities for receiving stimulus funding or other government grants
<p>3.2 Build on our existing strengths and economic development opportunities to attract businesses that share King Township’s values.</p>
<ul style="list-style-type: none"> ▶ Develop and Implement an Economic Development Strategy <ul style="list-style-type: none"> ○ Evaluate King Township’s economic assets and determine opportunities for growth ○ Bring together stakeholders from the business sector to discuss and collaborate on the right direction for King Township’s economic future ○ Identify and attract a number of newer, high-growth and higher-wage industries such as health, IT, green business and hi-tech and encourage them to locate in King ○ Consider the value of creative industries in King Township’s future and new types of working conditions (e.g. working from home); seek to find a balance with traditional jobs and industry ▶ Build on the findings and outcomes of the Rural and Agricultural Business Retention and Expansion Study
<p>3.3 Develop a strategic, coordinated and proactive approach for attracting and generating the businesses that provide good quality of life and well-paying jobs for King Township residents.</p>
<ul style="list-style-type: none"> ▶ Develop targeted marketing and/or promotion strategies to attract or promote select businesses ▶ Consolidate and update information about King Township’s business sectors and use it to attract new industry ▶ Make King Township appealing and easy for business development, through things like incentives such as Community Improvement Plans (CIP), clear, streamlined processes, and easy access to information ▶ Market King Township’s proximity to GTA, accessibility to transportation, and well-educated workforce ▶ Work with private sector cable providers, senior levels of government and other groups to bring broadband Internet to all residents
<p>3.4 Encourage economic development toward green businesses and support the use of sustainable practices in businesses.</p>
<ul style="list-style-type: none"> ▶ Develop a check-up system for businesses who wish to assess their compliance with environmental by-laws and regulations ▶ Develop a sustainability checklist to be applied to welcome each new business application, zoning type/employment lands; begin as a pilot project ▶ Attract green industries (e.g. green energy) and green businesses that best fit within King Township’s land-use policies ▶ Promote, recognize and reward green businesses by offering incentives for businesses implementing green technologies or initiatives ▶ Develop and adopt ‘green’ guidelines to support the integration of new industrial development with their surrounding natural settings
<p>POTENTIAL PARTNERS & RESOURCES</p>
<ul style="list-style-type: none"> ▶ King Chamber of Commerce ▶ Village Associations

<ul style="list-style-type: none"> ▶ The Kingbridge Centre ▶ Local businesses ▶ York Region communities 	
--	--

THEME 4: TOURISM ADVANCEMENT & PROMOTION STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
4.1 Develop and build a local tourism industry.	
<ul style="list-style-type: none"> ▶ Develop and implement a Township tourism strategy <ul style="list-style-type: none"> ○ Identify and explore opportunities for leveraging our cultural and natural assets to drive tourism ○ Identify ways of adding monetary value to the Township tourism experiences ○ Develop marketable tourism packages and programs ▶ Monitor and quantify the Township’s visitors and tourism industry <ul style="list-style-type: none"> ○ Improve tourism marketing and promotion (i.e., update and monitor online visitor information and maps) ▶ Improve marketing and promotion of Township events ▶ Continue to support and promote the development of a website that provides information for potential visitors (i.e., notice of events) 	
4.2 Leverage and promote our natural assets for attracting eco-tourism, culinary and recreation/nature-based tourism.	
<ul style="list-style-type: none"> ▶ Develop partnerships within Regional Tourism Organization 6 (Central Counties) and integrate with tourism initiatives from surrounding areas ▶ Establish restaurants and food markets as destinations for visitors and residents ▶ Work with the cycling community and businesses to attract the cycling community <ul style="list-style-type: none"> ○ Establish meeting places and destinations for cyclists (e.g. a Pavilion) ○ Provide online resources and information about biking in King Township ▶ Continue to work with the Township of King’s Parks, Recreation and Culture Department to provide destinations and activities for attracting visitors (i.e., Cold Creek Conservation Area) ▶ Leverage equine events and attractions in support of tourism 	
4.3 Attract visitors by leveraging and promoting our cultural assets.	
<ul style="list-style-type: none"> ▶ Package and promote King Township as an arts community/destination ▶ Resume and promote Doors Open events ▶ Investigate how to meet the need for a cultural performance centre 	
POTENTIAL PARTNERS AND RESOURCES	
<ul style="list-style-type: none"> ▶ Trail Associations ▶ Cold Creek Stewardship ▶ RTO 6 (Central Counties) ▶ Hills of the Headwaters Tourism Association 	<ul style="list-style-type: none"> ▶ Arts Society King ▶ York Region Arts Council ▶ Cable Providers

SOCIO-CULTURAL PILLAR

THEME 1: SENSE OF COMMUNITY STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
1.1	Support, recognize and celebrate our thriving volunteer community.
	<ul style="list-style-type: none"> ▶ Develop ongoing marketing programs for residents and business owners with the objective of recruiting new volunteers ▶ Host an annual summit for our community organizations to celebrate their accomplishments, initiatives foster collaboration and encourage new volunteers ▶ Support the development of a website that showcases our volunteer groups and makes it easy for new volunteers to get involved ▶ Enhance financial support for our volunteer groups ▶ Encourage volunteerism amongst youth and newcomers to help ensure the sustainability of our volunteer community ▶ Ensure the Township’s by-laws, regulations and processes (e.g. booking venues) support the work of volunteer groups
1.2	Reinforce open decision-making, strong, responsive municipal leadership and seek to engage the public in community and civic issues.
	<ul style="list-style-type: none"> ▶ Provide opportunities for residents to voice their aspirations, positive recommendations and concerns about the Township (e.g. a comment card with the tax bill) ▶ Make Council meeting minutes more easily accessible to the general public ▶ Consider hosting King Township Council meetings/or other special purpose meetings at locations throughout King Township to make it easier for people to attend and learn about local issues
1.3	Provide places and spaces for the community to meet, socialize and enjoy recreational activities.
	<ul style="list-style-type: none"> ▶ Create community hubs throughout the Township that provide space for educational programming, recreation and socializing. Consider using/updating existing buildings/ facilities ▶ Establish a flexible community space in a central location to hold activities/events for minimum of 200 people ▶ Consider re-use of the Schomberg Arena as a community space ▶ Conduct an inventory of existing facilities/space for seniors for seniors programming and if a gap is identified, consider expanding to accommodate growth ▶ Ensure community spaces meet accessibility standards ▶ Consider making King Road into a boulevard ▶ Establish destination points that encourage people to visit King Township’s villages and walk around
1.4	Strive to be an inclusive, welcoming and complete community.
	<ul style="list-style-type: none"> ▶ Engage new residents to become involved in King Township activities and provide opportunities for them to learn about the culture of King Township ▶ Look for opportunities to promote inclusivity and celebrate ethnic and cultural diversity within the Township ▶ Review and support the provision of sufficient and adequate services and facilities for seniors ▶ Encourage more interaction between King Township’s villages and hamlets and foster a greater sense of inclusion for King Township’s smaller hamlets ▶ Provide community services and programs for newcomers ▶ Recognize and support less advantaged individuals and families who live in King Township
1.5	Provide affordable and accessible housing options for a range of income levels, age groups and household sizes (e.g., seniors and young families).

- ▶ Look to affordable housing best practices to find a model that works for King Township
- ▶ Encourage builders/developers to consider projects that provide density so as to achieve affordability
- ▶ Provide positive examples in order to support greater resident understanding of housing density and intensification (e.g. what it looks like, what are the benefits)
- ▶ Develop affordable housing plans including policies and procedures that support the development of affordable housing (e.g. a housing first policy)

1.6 Promote a youth friendly community that builds, attracts and retains young talent.

- ▶ Create more jobs for youth by encouraging businesses and local agencies to develop employment and training opportunities for youth (e.g. co-op, internships, apprenticeships, etc.)
- ▶ Create a system that assists students in completing their volunteer hours towards community/civic issues (e.g. a website or bulletin)
- ▶ Expand and diversify youth programming
- ▶ Host a Township wide outdoor skills competition or fair for students in King Township to encourage a sense of community and promote youth development

1.7 Showcase and promote King’s attractions, programs, activities and events.

- ▶ Develop and distribute a pamphlet or calendar to all King Township residents, providing information on various aspects of the community, events and businesses
- ▶ Improve promotion of King Township’s assets, programs, activities and events within and outside the Township (e.g. information provided on the Township website)
- ▶ Continue the Township’s community mapping exercise

POTENTIAL PARTNERS AND RESOURCES

- | | |
|--|--|
| <ul style="list-style-type: none"> ▶ King Township Public Library ▶ Secondary Schools ▶ School Boards ▶ Faith Organizations ▶ Volunteer Organizations | <ul style="list-style-type: none"> ▶ Community Halls ▶ Sports Clubs ▶ Local Golf Clubs ▶ Resident Associations/Ratepayer Groups ▶ Welcome Wagon |
|--|--|

THEME 2: CONNECTION TO THE LAND STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
2.1 Encourage the use, appreciation and respect of King Township's natural areas and trails.	
<ul style="list-style-type: none"> ▶ Prepare a Trails Master Plan focusing on improved connectivity of King Township's trails ▶ Identify and address maintenance and liability issues ▶ Support existing trail associations that provide trail maintenance and restoration ▶ Increase the base of volunteers who can work on trail maintenance and restoration ▶ Develop policies that encourage more effective use of volunteers for trail maintenance and restoration ▶ Introduce signage along trails to provide education about their significance ▶ Create an Internet/smartphone application for King Township's trails ▶ Support the development of trails in Happy Valley 	
2.2 Promote the use of King Township's parks and trails more widely.	
<ul style="list-style-type: none"> ▶ Consolidate information about King Township's trails and make it easily available to the public ▶ Update King Township's trail map and distribute it more widely ▶ Promote group hikes and tailor them to new audiences (e.g. young people, families, newcomers) ▶ Mark major trail heads to identify/advertise trail locations ▶ Promote King Township's trails amongst surrounding communities and trail/hiking groups 	
2.3 Host special events that celebrate the natural environment.	
<ul style="list-style-type: none"> ▶ Support and promote King Township's nature film festival with targeted outreach in order to attract a larger and more diverse audience ▶ Establish a position or committee that focuses on nature promotion and events ▶ Celebrate Earth Day as a Township 	
2.4 Strengthen our connection with our food and farming and improve access to healthy local food	
<ul style="list-style-type: none"> ▶ Establish a farmers market in King Township, using a model that works for its local circumstances ▶ Support and encourage the creation of community gardens in each of King Township's communities ▶ Support, encourage and promote participation in King Township's farm tours and other food based events (e.g. Soupfest, Locavore Bus Tour) ▶ Endorse the York Region Food Charter and incorporate recommendations into Township policies and practices ▶ Encourage participation in the York Region Agricultural Tour ▶ Work with Seneca College to develop an urban agriculture project for local and surrounding communities to learn about and engage in growing their own food ▶ Advertise local food and farming throughout the community (e.g. a pamphlet on local food) ▶ Inform citizens about the importance of healthy, locally sourced food and farm products, and seasonal eating ▶ Consider the implementation of Good Food Box program in King Township for delivering healthy local food to residents on a weekly/monthly basis ▶ Consider expressing the municipality's concern with the Canada Europe Comprehensive Economic and Trade Agreement (CETA) policy on favoring foreign goods and services, including local food 	
POTENTIAL PARTNERS & RESOURCES	
▶ Toronto and Region Conservation Authority	▶ Funding Organizations/Foundations

<ul style="list-style-type: none"> ▶ Lake Simcoe Region Conservation Authority ▶ Nature Conservancy of Canada (NCC) ▶ Cold Creek Stewardship ▶ Trail Associations ▶ First Nations Representatives ▶ Local Heritage and History Groups ▶ Earth Day Canada ▶ York Region Film Festival ▶ Arts Society King (ASK) ▶ Holland Marsh Growers Association (HMGA) 	<ul style="list-style-type: none"> ▶ Farmers ▶ Chamber of Commerce ▶ King Township Food Bank ▶ Local Food Groups ▶ Post Secondary Educational Institutions ▶ Elementary Schools ▶ Secondary Schools students (for trail restoration) ▶ King Township Public Library ▶ Local Media ▶ York Region Food Network ▶ Community and Recreation Centers
---	--

THEME 3: HERITAGE STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS

3.1 Celebrate and promote King Township's cultural identity.

- ▶ Develop a Culture and Heritage Plan for King Township
 - Identify an overall vision for culture and heritage
 - Provide direction to the Township for protecting its cultural assets
 - Identify opportunities for leveraging heritage assets to promote tourism
- ▶ Support the incorporation of Village Design Guidelines into new developments in order to maintain the character of King Township's buildings
- ▶ Consider establishing Heritage Conservation Districts in King Township's villages and hamlets where appropriate
- ▶ Develop a strategy for Archives
- ▶ Conduct a Cultural Mapping Inventory of King Township
- ▶ Explore opportunities for adaptive re-use of heritage buildings (e.g. the King Station as an information centre). Work with Economic Development to identify incentives or other drivers
- ▶ Continue to tell and promote the history of King Township and the stories behind King Township's buildings
 - Host photo exhibits of King Township's heritage in well trafficked community area (e.g. King Township Public Library, Trisan Centre)
 - Encourage schools to teach students about local and national history through King Township's heritage
 - Endorse the heritage film *King* and continue providing opportunities for residents to view it
 - Promote King Township's heritage map
- ▶ Promote the use of the King Township Museum as a cultural centre and destination
 - Continue to host and expand arts and heritage based programming, events, lectures, at the Museum
 - Look for opportunities to cluster culture/heritage activities around the Museum and connect to King Township's trail system
 - Use the green space surrounding the Museum (e.g. for natural interpretation centre)
 - Promote and support the Museum's repository of artifacts
- ▶ Continue to study and promote the existence of the Carrying Place Trail
- ▶ Acknowledge and support York Region's Archeology strategy
- ▶ Facilitate collaboration and community engagement around the approach to cultural heritage
- ▶ Consider potential uses for King Station

3.2 Protect and preserve King Township’s heritage buildings, historical sites and landscapes.	
<ul style="list-style-type: none"> ▶ Review the Built Heritage Inventory to identify properties suitable to be placed on the Municipal Register or for designation under the Heritage Act ▶ Consider providing tax incentives for designated heritage properties (e.g. Heritage Tax Relief Program) ▶ Develop a heritage permit system and official applications, so development of heritage properties can be monitored ▶ Look for ways to discourage demolition by neglect ▶ Support the protection and continued recognition of Richard Serra’s Shift sculpture 	
3.3 Foster continued support for heritage within the Township.	
<ul style="list-style-type: none"> ▶ Develop arts, culture and heritage policies and guidelines and incorporate comprehensive policies into the Official Plan ▶ Support the inclusion of heritage expertise within the Township Planning department. Integrate more heritage planning tools with land-use policies (e.g. heritage impact studies, archeological assessments) ▶ Investigate opportunities for heritage funding 	
POTENTIAL PARTNERS & RESOURCES	
<ul style="list-style-type: none"> ▶ King Township Museum ▶ Township of King Municipal Heritage Committee ▶ King Township Historical Society 	<ul style="list-style-type: none"> ▶ King Township Archives ▶ TRCA (Humber Watershed Alliance) ▶ Arts Society King

THEME 4: THE ARTS STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
4.1 Encourage and cultivate ongoing appreciation and participation in artistic and cultural activities.	
<ul style="list-style-type: none"> ▶ Ensure diverse opportunities for residents to experience theatre, music, dance, visual arts and other forms of art ▶ Increase awareness and support of arts based events that appeal to a variety of audiences ▶ Host family oriented events, such as concerts in the park ▶ Raise funding to establish a community arts centre that can host performances, showcase King Township’s art and provide community programming. Consider the revitalization of an existing building such as the Pottageville Lions Club ▶ Encourage and support the placement of King Township’s art in public spaces ▶ Support artists/musicians/writers-in-residence programs in local schools and set up apprenticeship program that train students to become artists 	
4.2 Leverage our artistic assets and maintain a financially sustainable arts community.	
<ul style="list-style-type: none"> ▶ Financially support King Township’s arts organizations and volunteers to ensure they can maintain and expand their arts and cultural programs ▶ Promote and support studio tours and signage for studio locations ▶ Promote King Township’s art in surrounding communities and explore opportunities for taking their artistic works on the road 	
4.3 Develop the organizational capacity to support the arts.	
<ul style="list-style-type: none"> ▶ Include more art programming within the Parks, Recreation and Culture Department ▶ Encourage Council to make arts a priority and acknowledge its economic value 	
POTENTIAL PARTNERS & RESOURCES	

<ul style="list-style-type: none"> ▶ Arts Society King ▶ Kingcrafts ▶ Rotary Clubs ▶ King Township Public Library 	<ul style="list-style-type: none"> ▶ King Township Museum ▶ Humber River Shakespeare Company ▶ Secondary Schools
---	---

THEME 5: HEALTH, WELLNESS & SAFETY STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
5.1 Maintain and enhance public safety, fire, security and emergency services.	
<ul style="list-style-type: none"> ▶ Work with the Community Policing Centre in Schomberg to maintain public safety ▶ Continue to support fire services and King Township’s volunteer firefighters ▶ Continue promoting fire prevention and other life safety programs 	
5.2 Encourage and support an active lifestyle.	
<ul style="list-style-type: none"> ▶ Promote regular physical activity as a way of life across all age groups (e.g. walking to school, going for an after dinner play in the park) ▶ Build an adult playground (e.g. adult size park swings and/or an obstacle course) ▶ Ensure exercise programs and facilities are accessible and affordable for all residents ▶ Promote King Township’s recreation programs within and outside the municipality (e.g. to Seneca students) in order to increase enrollment ▶ Support programming, activities and facilities that promote active lifestyles for seniors ▶ Explore partnerships in order to establish a public indoor swimming facility in King Township ▶ Identify opportunities to partner with institutions in King Township 	
5.3 Improve overall health of residents and ensure the availability of accessible and equitable health care services for all residents.	
<ul style="list-style-type: none"> ▶ Advocate for health care services for residents in all stages of life and consider the increase in service needed to meet the needs of the growing and aging population ▶ Support programs or organizations that foster health and wellness education ▶ Promote access to alternative health care/practice ▶ Provide opportunities to age at home 	
POTENTIAL PARTNERS AND RESOURCES	
<ul style="list-style-type: none"> ▶ York Region Public Health ▶ Community Policing Centre ▶ Local Health Integration Networks Central ▶ Seneca College ▶ Toronto and Region Conservation Authority 	<ul style="list-style-type: none"> ▶ The Kingbridge Centre ▶ YMCA ▶ Sport Associations and Clubs ▶ Trail Associations ▶ Elementary and Secondary Schools

THEME 6: PARTNERSHIPS, RESEARCH AND INNOVATION STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
6.1 Maintain excellence and accommodate growth in the education sector.	
<ul style="list-style-type: none"> ▶ Promote expansion of post-secondary campuses with the availability of space/land ▶ Foster the development of new institutional learning facilities to accommodate students ▶ Facilitate the development of adequate housing for students at King Township’s post-secondary institutions and within the three villages 	
6.2 Examine opportunities to add value to existing agricultural and environmental sectors by leveraging King Township’s institutional assets.	

<ul style="list-style-type: none"> ▶ Cultivate partnerships with local researchers, innovators, businesses and other stakeholders for knowledge exchange and partnership development to support a green/high-tech economy in King Township ▶ Consider the potential for commercialization of new technologies and discoveries around agriculture/agri-business operation. 	
6.3 Use King Township's natural assets to support research and innovation.	
<ul style="list-style-type: none"> ▶ Create a centre (virtual or physical) for environmental learning, excellence and innovation focused on the ORM and/or Greenbelt and agriculture ▶ Facilitate partnerships between Seneca College and King Township organizations to apply sustainability research underway on the campus 	
6.4 Develop strategic partnerships with educational institutions to support learning and community development.	
<ul style="list-style-type: none"> ▶ Promote co-operative programs with schools, universities and research facilities in order to support research and planning initiatives within the Township ▶ Support expansion of community programs and classes at educational institutions (e.g. classes on growing and cooking of local foods at Seneca College and natural heritage courses at Koffler Scientific Research Institute) ▶ Seek access to Seneca College's library for King Township residents 	
POTENTIAL PARTNERS & RESOURCES	
<ul style="list-style-type: none"> ▶ Post Secondary Educational Institutions (e.g. Hospitality Programs) ▶ Secondary Schools ▶ University of Toronto Koffler Scientific Reserve ▶ University of Guelph Muck Crop Research Centre ▶ The Kingbridge Centre 	<ul style="list-style-type: none"> ▶ King Township Public Library ▶ Holland Marsh Growers Association (HGMA) ▶ Toronto and Region Conservation Authority ▶ Lake Simcoe Region Conservation Authority

FINANCIAL PILLAR

THEME 1: MANAGING GROWTH STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
1.1	Develop a financial model based on regional growth targets.
	<ul style="list-style-type: none"> ▶ Use land-use planning policies and other data to determine where and what type of growth will occur ▶ Develop clear metrics to illustrate current and future growth ▶ Forecast revenue requirements and tax rates needed to meet regional growth targets over the 25 year horizon ▶ Measure and quantify the financial impact of King Township’s aging population ▶ Create an updated profile of our employment sectors and determine their impact on the Township’s finances

THEME 2: FINANCIAL SUSTAINABILITY - STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
2.1	Improve management of Township finances.
	<ul style="list-style-type: none"> ▶ Utilize financial software to improve financial planning ▶ Develop a long-term financial plan/model ▶ Review accounting methodologies used at the Township to determine whether 'best practices' are in place ▶ Develop a detailed set of guidelines for Council with regard to managing resources, creating fiscally responsible budgets, being accountable and transparent and showing financial leadership ▶ Develop operating plans that optimize revenues from Township assets so as to exceed assessment growth by an additional 2 – 3% per year (average) for the next 3 years. <ul style="list-style-type: none"> ○ The operating plans could include: increased usage, productivity improvements, cost effective management practices, community partnerships and increases or decreases in rates as required
2.2	Improve tax assessment equity.
	<ul style="list-style-type: none"> ▶ Adjust tax for businesses in the wrong rate class ▶ Explore the idea of introducing a “home business license” ▶ Hire an assessment professional to manage/review the Township’s tax assessment base and manage the relationship with the Municipal Property Assessment Corporation.
2.3	Identify and obtain new sources of revenue and funding.
	<ul style="list-style-type: none"> ▶ Actively explore opportunities for new capital funding, alternative funding models and partnerships to finance municipal capital projects ▶ Encourage and provide opportunities for King Township residents to invest in their own community ▶ Explore the expansion of employment lands and retail/ commercial investment associated with existing villages ▶ Examine opportunities to achieve increased industrial and commercial assessment associated with 400 series highways and other highway transportation uses ▶ Review financial growth opportunities associated with new Provincial and Regional transportation infrastructure ▶ Improve grant writing process and consider hiring a contract professional to write grants

applications ▶ Restructure King Township’s equity in the Trisan Centre	
2.4 Find opportunities for cost savings in municipal spending, while maintaining or improving quality of life.	
<ul style="list-style-type: none"> ▶ Consider lifecycle cost vs. capital cost when making financial decisions ▶ Look for opportunities to “streamline” services ▶ Promote efficiency within Township operations ▶ Practice cost effective management toward a potential average efficiency target of 2 – 3 % per year for the next three years. ▶ Consider various methods of delivering Township services to include: internal service provision, outsourcing and partnering with like service providers. ▶ Conduct a review of King Township’s fleet and downsize where possible ▶ Catalogue the Township’s existing facilities (including unused facilities) to determine ways of making better use of them ▶ Continue to explore opportunities to share costs and resources with other municipalities and York Region (e.g. joint RFPs, sharing of maintenance vehicles) ▶ Continue to explore opportunities for providing services and sharing facilities with the Township’s community, business partners and academic institutions. ▶ Explore creative opportunities for meeting the Township’s recreation needs <ul style="list-style-type: none"> ○ Continue to develop and maintain relationships with colleges, schools, businesses and other institutions in order to share facilities and provide recreation programming ▶ Encourage an entrepreneurial approach to the provisions of programs and services 	
POTENTIAL PARTNERS AND RESOURCES	
<ul style="list-style-type: none"> ▶ Local Media ▶ King Township Public Library ▶ Other Municipalities 	<ul style="list-style-type: none"> ▶ Secondary Schools ▶ Post Secondary Educational Institutions

THEME 3: Annual Budget & Business Plan - STRATEGIC DIRECTIONS AND POTENTIAL ACTIONS	
3.1 Maintain a fiscally responsible budget that respects the priorities of the community and meets long term financial sustainability goals.	
<ul style="list-style-type: none"> ▶ Maintain a fiscally responsible budget that stays within growth from new assessment and or rate increases ▶ Develop a macro budget plan for all Township departments to accommodate growth in conjunction with the needs of the Official Plan ▶ Review current standards, costs and priorities for all Township departments 	
3.2 Promote transparency and community participation in decisions about the Township budget.	
<ul style="list-style-type: none"> ▶ Communicate the Township budget/financial plan to all residents in a clear, transparent and engaging way ▶ Engage volunteer community members who have expertise to contribute to the budget process ▶ Predict future tax rates and communicate potential increases to the public, so families can plan ahead ▶ Continue to provide information regarding the Township budget on the Township website and make updates on a regular basis 	

Appendix B – Potential Indicators & Targets

Appendix B – Potential Targets and Indicators

The following is a list of potential indicators for each of the Plan’s themes. The intent is to provide a menu of options that the Sustainability Committee can chose from when measuring the success of particular initiatives and reporting on the Plan’s progress. Selection of the indicators may be influenced by what benchmark data is available. The benchmark data presented is a preliminary review of easily accessible data at the time of the project; further investigation of benchmark data is required.

Land-Use Planning

INDICATORS	CURRENT BENCHMARK	TARGET (2031)
# of Leadership in Energy and Environmental Design New Construction (LEED™) certified buildings (or equivalent)	2 (2012)	All new buildings to meet LEED™ Standard (or equivalent)
# of developments implementing green and safe building standards		
# of green and safe building promotional materials distributed annually		
# of buildings that implement village design guidelines		Improvement from baseline
# of Official Plan amendments integrating policies supporting the ICSP – such as natural and cultural heritage policies, employment land policies, LEED™ supportive policies, core area revitalization, transportation policies, housing density targets.		
# of zoning bylaw amendments supporting Community Improvement Plans		
# of zoning bylaws supporting the actions in the ICSP e.g. new employment lands, transit oriented development, cultural and recreational facilities amendments		
% of new residential and commercial new buildings located within settlement areas	97% (2009)	100%
# of bylaw exemptions granted vs. # of bylaw exemption requests denied	Obtain from by-law office	

# of new commercial developments in village cores		
# of business closures in village cores		
Housing Type Diversity		
# of mixed-use developments on redeveloped land		
Average density of new residential developments		Greater than xx units/ hectare for new housing
# of intensification units developed		
# of hectares of land designated for agricultural purposes which was not re-designated for other uses during the reporting year	100% (2009)	100%
# of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000 (2009)	0 (2009)	0

Natural Areas & Stewardship

INDICATORS	BENCHMARK	TARGET (2026)
% land area protected		
% protected of natural areas and parkland from encroaching development		100%
# of hectares of agricultural land lost to development		
# of public documents recognizing King's provision of ecological goods and services		
Amount of form funding that King has received from other levels of government for provision of ecological goods and services		
# of trees planted on public property		
# of volunteers engaged in Township stewardship activities		
% increase in survivability of trees on both public and private property planted through development I		
# of farmers that have completed the Environmental Farm Plan		

# of bird species		
Area and linear extent of contiguous habitat types (HME)		
Forest cover (E&SDI)		
% of land under Managed Forest Tax credit		
# of cold and warm water fisheries		

Energy, Air Quality and Climate Change

INDICATORS	BENCHMARK	TARGET (2026)
Completion of a GHG inventory		
# of climate change programs/activities initiated		
Per capita energy consumption and greenhouse gas emission for the community as a whole		Carbon neutrality by 2050 • 6% reduction by 2018, 50% by 2036 Decrease by 30%
# of industrial facilities on the National Pollutant Release Inventory database % change /year of emissions		
Total energy consumption for Township buildings (kWh) % change by year/usage		Decrease by 30%
Energy coming from low-impact renewable sources (as % of whole)		Increase by 30%
# of alternative fuel cars/trucks operated by the Township (diesel, electric, biodiesel, natural gas)		
Development of a community energy plan		Completion of a Plan
# of households/institutions/businesses participating in OPA energy conservation initiatives	* need to know if the utilities can disclose this information	
# of educational materials distributed		

# of microfit projects (renewable generation) completed and kWh generated		
---	--	--

Transportation

INDICATORS	BENCHMARK	TARGET (2026)
Availability of GO and other public transit systems servicing King Villages and large institutions.		
Level of availability of York regional transit services by town		
Average # of scheduled bus departures		
% of total winter road treatment from salt		
% of new and existing roads that include sidewalks		
Traffic on village main streets – move to transportation		
Per capita energy consumption for trips to work		
Kilometers of continuous trails		Interconnected trail network and walkways established throughout
Level of trail maintenance		
# of residents with hybrid or electric cars		
Personal vehicle use as a way of commuting		Reduce by 30%
# of electric fuel facilities		
# of anti-idling signs	Zero	
Mode of travel to work		
# of transit trips per person per year (FCB) (OMBI) (MPMP)		
% of residents commuting by transit		
Mode of Choice to Downtown Toronto		
Km of dedicated bike lanes		___% increase in

		dedicated bike lane
Km of rural roads- gravel	202 km	
Km of Township owned paved roads – (urban and semi-urban)	94 km	
Condition of King roads.		
Remaining life of roads (asset management)		

Water

INDICATORS	BENCHMARK	TARGET (2026)
Quality of runoff into groundwater		
# of surface and groundwater sources that fail to meet Provincial Water Quality standards		Zero
Residential water consumption per capita- per village		
# of surface and groundwater sources that fail to meet CCME Water Quality Index Standards (CESI)		
Per capita daily residential water consumption - per village - (m ³ /day) per capita per annum		
% of residents/ businesses in top consumption billing category		
Quantity of groundwater in Schomberg, Nobleton, King City		

Waste

INDICATORS	BENCHMARK	TARGET (2026)
% of solid waste diverted (OMBI) (MPMP)	65%	20% Reduction
% of households that compost kitchen waste (CVS)		100%
% of households that use the green bin (CVS)		
% of materials converted to useful products		85%
Tonnes (kgs) of hazardous waste collected annually/per capita for proper disposal		

# of people participating in the spring clean up campaigns and # of bags of garbage collected		
---	--	--

Local Economy

INDICATORS	BENCHMARK	TARGET (2026)
# of new creative, green economy jobs per year		
# of registered green home businesses		
# of new green businesses established annually		
# of green Jobs created		
Creative, green economy building permits – Commercial		
# of new business inquiries received		
# of new jobs per year		
# of registered home businesses		
# of new green businesses established annually		
# of building permits – Commercial		
Inquiries received from potential new businesses		
% of the knowledge workforce		
# of Jobs in Area (York Region Employment and Industry Report) and # of new jobs created in King)	5,800 (2009)	Increase by xx%
Full time Employment		
Employment rate (Stats Can)		
% of population employed locally (Stats Canada)	9.8%	
Annual Employment growth	-0.6% (2008-2009)	

Village Vitality and Prosperity

INDICATORS	BENCHMARK:	TARGET (2026):
# of “buy local” purchasing policies	Zero	
# of businesses registered to King addresses		
Local business closures		
Retail vacancy rates		
# of small – medium sized businesses (York Region Employment and Industry Report 2009)		

Collaboration and Partnerships

INDICATORS	BENCHMARK	TARGET (2026)
Total economic value of local agricultural products and services		
Local employment in agriculture sector	8.3% (2009)	Increase from baseline
Total area of farms (hectares) (Stats Can)	18,636 (2006)	No net loss
Revenue from equine industry		
# of horse farms		
Capital investment in equine industry		Baseline data is available
% local food procured by public sector		Increase from baseline
% local food procured from sustainable sources		100%
% of food being processed locally		Increase from baseline
Total gross farm receipts (Stats Can)	\$74,422,468 (2006)	Increase from baseline
Total farm capital (market value in dollars) (Stats Can)	\$706,696,723 (2006)	Increase from baseline

Tourism Advancement & Promotion

INDICATORS	BENCHMARK	TARGET (2026)
Annual tourism revenues		
Development and implementation of tourism strategy		Strategy to set targets
# of tourism jobs		Increase by 80%
Online hits to Township Tourism webpage		
Availability of high speed internet in the Township		100%
# of tourism focused marketing/promotional materials developed		

Sense of Community

INDICATORS	BENCHMARK	TARGET (2026)
# of Volunteers		Establish baseline and set targets
% of residents that are members of voluntary community organizations		Establish baseline and set targets
Voter turn-out for municipal elections (CVS) (%)		75%
Food Bank Usage	Obtain from King Food Bank	
Housing Tenure diversity		
Total Visible Minority Population(Stats Can)	895 (4.6%) (2006)	
Level of education achieved		
Total participant hours for recreation programs per 1000 persons (2009)	5,013.6 (MPMP)	
# of Seniors housing units	85 (2010)	
% or # Low-income seniors		

Low-Income Households and Persons		
Youth participation in programs		
Dollars (public or private) invested in community space		
# and value of grants to community organizations by Township		
# of community led festivals / events		
# of collaborative social/ cultural activities across organizations		
# of Township pamphlets/educational materials distributed.		
Dollars invested in community by residents, business, province, township, federal government		

Connection to the Land

INDICATORS	BENCHMARK	TARGET (2026)
# of trail maps distributed/requested		
# of visitors to Cold Creek Conservation Area		
# of nature focused events within the Township		
# of farm visits		
# of local food/gardening initiatives within King	Benchmark: 3	
Area of Parkland	109 hectares of municipal parks	
# of trail users / trail volunteers		
Community perception of sustainability how do you measure this?		
# of articles in local newspaper about the environment		
# of residents involved in local community garden activities		
Area of community demonstration garden		
Inclusion of a farmers market		

Heritage

INDICATORS	BENCHMARK:	TARGET (2026):
# of properties on Heritage Register	30	
# of Designated Heritage Conservation Districts	0	
# of brochures distributed about local history		
# of books on local heritage at libraries borrowed	Obtain from Library	
# of visitors to the Museum	Obtain from Museum	
# of arts based programs/activities provided by the Township	Obtain from Museum	

The Arts

INDICATORS	BENCHMARK	TARGET (2026)
# of art studio visits		
# of arts/culture events		
Local participation in art-based events		
Visitor participation in art-based events		
Household concert attendance (CVS)		
# of art based events per year		
# of professional artists in King		
# of art pieces sold at ASK Studio Tour King and ASK Schomberg Village Street Gallery		
% of Township budget allocated to the arts based activities/initiatives		

Health, Safety & Wellness

INDICATORS	BENCHMARK	TARGET (2026)
# of road accidents per month / year (measured through emergency room visits / fatalities) on Township roads/overall		(Use OPP and local police force targets)
Crimes against property per 100,000 pop (2010)	1873.76	(Use OPP and local police force targets)
Total crime rate (OMBI)		(Use OPP and local police force targets)
# of Residential Structural Fires with Losses per 1,000 Household (Urban and Rural)		
Average km of travel to medical services		
# of doctors providing local health care services/total population		
Average life expectancy		
Square metres of indoor/outdoor recreation facilities per 1,000 persons (MPMP)		
Average participation in key recreational programs		

Research, Partnerships, & Innovation

INDICATORS	BENCHMARK	TARGET (2026)
# of post-secondary education programs		
% of businesses in King receiving government funds for innovation and commercialization		
Establishment of environmental research centre of excellence and innovation		
# of co-op projects initiated with students in the Township		

Managing Growth

INDICATORS	BENCHMARK	TARGET (2026)
------------	-----------	---------------

Studies/guidelines developed for managing growth		
--	--	--

Financial Sustainability

INDICATORS	BENCHMARK	TARGET (2026)
Ratio of residential/non-residential taxable assessment (King Community Report 2009/10)	94%/6%	
Taxes Receivable	\$5,128,488	
Debt to Reserve Ratio	1.6 (2009)	
Tangible Capital assets	\$134,111,756 (2009)	
Operating costs to run buildings/building		
Operating revenue from rental sources		
Operating Surplus and Operating Surplus Ratio		
Debt obligation pertaining to Municipal Roads		
Cost of running programs/income from programs- variance		
# of facilities being shared		
Township Operations cost per capita		

Annual Budget & Business Plan

INDICATORS	BENCHMARK	TARGET (2026)
# of deputations at the budget meeting		

Appendix C – Possible Funding Sources

Appendix C – Possible Funding Sources

The following is a list of potential funding sources available to King Township and its Community partners that can be utilized for the implementation of various actions. The list includes government (federal and provincial), corporate and private funding sources, as well as additional resources.

All Four Pillars/ Community-based	
Federal Gas Tax Fund Agreements	<p>The Federal Gas Tax Fund is a component of the <i>Building Canada</i> infrastructure plan. It provides funding for municipal infrastructure projects that contribute to cleaner air, cleaner water and reduced greenhouse gas emissions, such as:</p> <ul style="list-style-type: none"> • Public transit • Drinking water • Wastewater infrastructure • Green energy • Solid waste management • Local roads and bridges <p>Municipalities can pool, bank and borrow against this funding. They are required to report on their use of the funds on an annual basis. There is \$2 billion per year available to municipalities. For more information visit: www.infc.gc.ca/ip-pi/gtf-fte/gtf-fte-eng.html</p>
Green Municipal Fund Projects	<p>FCM's Green Municipal Fund (GMF) offers loans and grants, to implement capital projects. Financing is provided for up to 80 percent of costs to a maximum of \$4 million in loans combined with \$400,000 in grants. The focus of the funding is on brownfield remediation projects, energy/green building projects for both retrofits and new construction, sustainable transportation projects, waste diversion projects, and wastewater projects. For more information visit: www.sustainablecommunities.fcm.ca/GMF/GMF-Funding-Projects.asp</p> <p>Partners for Climate Protection</p> <p>The Partners for Climate Protection (PCP) program is a network of Canadian municipal governments that have committed to reducing greenhouse gases and acting on climate change. PCP is the Canadian component of ICLEI's Cities for Climate Protection (CCP) network, which involves more than 900 communities worldwide. PCP is a partnership between the Federation of Canadian Municipalities (FCM) and ICLEI - Local Governments for Sustainability. Financial support is available for municipalities that participate in the PCP program from FCM's Green Municipal Fund.</p>
Rural Economic Development (RED) Program	<p>The Rural Economic Development (RED) program is widely recognized as OMAFRA's main CED program. The program is available to local groups, businesses and municipalities (located outside the Greater Toronto Area and eight other large urban areas) that form partnerships/strategic alliances towards new initiatives that aim to strengthen rural communities.</p> <p>The RED program contributes to:</p> <ul style="list-style-type: none"> • Revitalized communities • Improved access to healthcare services • Improved access to skills development and enhancement opportunities • New community development tools • Sustainable rural economies • Improved business opportunities

All Four Pillars/ Community-based

- New and enhanced community partnerships and teamwork

Funding through the program is provided by the Province on a matching 50-50 basis and is one of the few Provincial funding programs that does not set a maximum funding amount.

Since October 2003, the Province has co-invested in over 300 projects through the RED Program. This has resulted in approximately \$940 million in new economic activity. (Ministry of Agricultural, Food and Rural Affairs Rural Development Policy Unit, 2010b). Because of its popularity among rural communities, the RED program is oversubscribed.

The **Rural Economic Development Data and Intelligence** website provides information for rural municipalities through the Rural Economic Development (RED) program is a community development initiative that helps rural communities remove barriers to community development and economic growth. The website lists a number of funding sources for rural communities in the categories of:

- Education, research, employment
- Culture, arts, recreation
- Business, industry
- Rural, agricultural
- Technology
- Infrastructures
- Green (energy, ecology)
- Community, Social services
- Various
- Northern Ontario
- Aboriginal

For more information visit: www.reddi.gov.on.ca/financingresources.htm

A component of OMAFRA's RED Program, **Business Retention + Expansion (BR+E)** is a community economic development strategy with a focus on supporting businesses that already exist in the community. Depending on the characteristics of the community's economy, anywhere from 40% to 90% of new jobs come from existing businesses (Ministry of Agriculture, Food and Rural Affairs, 2009) Tied to individual funding applications through the RED Program, OMAFRA requires that the applicant undertake a BR+E evaluation to identify the economic development barrier(s) that it must overcome (Caldwell 2010).

For more information visit: <http://www.reddi.gov.on.ca/bre.htm>

All Four Pillars/ Community-based	
<p>EcoAction Community Funding Program</p>	<p>Environment Canada’s EcoAction Community Funding Program provides financial support to community groups for projects that have measurable, positive impacts on the environment. Projects must address one of Environment Canada’s environmental priorities: clean air, climate change, clean water and nature. Funding support may be requested for projects that have an action focus to improve the environment and increase environmental awareness and capacity in the community.</p> <p>Non-profit groups and organizations are eligible to receive funding through the EcoAction Community Funding Program. Examples of eligible groups include:</p> <ul style="list-style-type: none"> • environmental groups; • community groups; • youth and seniors groups; • community-based associations; • service clubs; and • Aboriginal organizations. • <p>For more information visit: http://www.ec.gc.ca/ecoaction/default.asp?lang=En&n=FA475FEB-1</p>
<p>Earth Day Canada Community Environment Fund</p>	<p>The Earth Day Canada Community Environment Fund was created by Earth Day Canada and Sobeys Ontario to provide financial support to local environmental initiatives and projects in Ontario.</p> <p>Applicants for the Community Environment Fund must be affiliated with a not-for-profit organization or school in Ontario. To be eligible for a grant, a project must</p> <ul style="list-style-type: none"> ▪ Be a registered not-for-profit organization, registered charity or school ▪ Be open to the public ▪ Have a strong volunteer involvement component ▪ Engage the local community ▪ Be located on publicly accessible property ▪ Have a plan to be sustainable beyond the life of the grant ▪ Demonstrate quantified benefits and achievements to the environment ▪ Have signed approval of the school’s principal if it is a school application ▪ Have signed approval of a senior administrator if it is an application from a college or university student group ▪ Must be completed within one year of receipt of the grant. <p>For more information visit: http://www.earthday.ca/envirofund/</p>

All Four Pillars/ Community-based	
Ontario Trillium Foundation (OTF) Community Program	<p>The OTF Community Program provides grants for proposals that have primarily a local impact. Grants are available for operations, projects or capital up to a maximum value of \$150,000 per project. Funds are available for initiatives in the following areas: arts and culture, environment, human and social services, sports and recreation. OTF focuses on projects or initiatives that:</p> <ul style="list-style-type: none"> • Enhance success for students and learners • Encouraging Ontarians to lead healthier lifestyles • Enhanced employment and economic potential for workers and their families • More effective volunteers and more people engaged in their communities <p>The following organizations may apply for either the Community Program or the Province-Wide Program</p> <ul style="list-style-type: none"> • A charitable organization or foundation registered as a charity by the Canada Revenue Agency • An organization incorporated as a not-for-profit corporation without share capital in a Canadian jurisdiction • An unincorporated branch or chapter of a registered charity or incorporated not-for-profit organization. The incorporated organization or registered charity must authorize the application and accept responsibility for any approved grant • A First Nation • A Métis or other Aboriginal community • A collaborative of two or more organizations that are working together to achieve a common goal. The collaborative must include at least one eligible member. The eligible member normally acts as the lead applicant and accepts responsibility for any approved grant
Green Apple School Program	<p>The Green Apple School Program is an initiative created to encourage conservation and healthy living. They provide grants of \$1,000 grants to primary and secondary schools with big ideas for green projects in their communities. For more information visit: http://www.greenapplegrants.ca/home.en.html</p>
Home Depot Canada Foundation	<p>The Home Depot Canada Foundation believes that good neighbours make great neighbourhoods. The foundation is dedicated to the development of affordable, sustainable housing and the creation of vibrant, environmentally responsible communities for Canadians. Eligible Projects include but are not limited to: affordable housing initiatives and neighbourhood improvement projects that involve building, rebuilding, painting, refurbishing, increasing energy efficiency or sustainability, landscaping, planting. For more information visit: http://www.homedepot.ca/foundation/what-we-do/grant-programs</p>
The Friends of the Greenbelt Foundation	<p>The Friends of the Greenbelt Foundation is dedicated to promoting and sustaining the Greenbelt as a beneficial, valuable, and permanent feature, enhancing the quality of life for all residents of Ontario. They support a variety of activities in the following three program areas:</p> <ul style="list-style-type: none"> • Promoting Greenbelt-grown food; • Greening the Greenbelt through cleaner air and cleaner water; and • Inspiring innovation in the Greenbelt.

All Four Pillars/ Community-based	
	<p>Proposals that integrate the three program areas and seek outcomes that are beneficial to each of our agricultural, rural and environmental goals are encouraged. Applicants to consider including public awareness and engagement activities in their proposals or to conduct specific public awareness efforts geared to targeted audiences with focused messages and benchmarks for success. The Foundation will fund activities including, but not limited to:</p> <ul style="list-style-type: none"> • Communications and event coordination • Contract and professional service costs • Human resources costs, including salary and benefits • Materials and supplies • Planning • Translation, printing, production and distribution costs • Travel <p>For more information visit: http://www.greenbelt.ca/grants</p>
<p>Ontario Lottery and Gaming Corporation – Sponsorship Program</p>	<p>OLG supports local events and festivals in communities across Ontario. In particular, OLG provides sponsorship support to events that involve and benefit the community as well as generate business and interest in the town or city. Their prime areas of focus for sponsorships are:</p> <ul style="list-style-type: none"> • Community music festivals or significant local festivals and events • Civic, stakeholder and business-community related events in communities with OLG operations <p>For more information visit: http://www.olg.ca/about/community/index.jsp</p>

Environment Funding Sources	
<p>Transportation Demand Management (TDM) Municipal Grant Program</p>	<p>The Ontario Transportation Demand Management (TDM) Municipal Grant Program encourages Cycling, Walking, Transit, and Trip Reduction by providing financial assistance to Ontario municipalities for the development and implementation of TDM plans, programs, and services that promote alternatives to driving alone such as cycling, walking, transit, or carpooling.</p> <p>The TDM Grant Program supports projects that produce the kinds of programs, education, awareness, and practical tools that will help make sustainable transportation a reality.</p> <p>The maximum funding available per project is \$50,000. Funding will only be available for one-year projects. Matching funds will be required and can include some in-kind contributions. The TDM Grant Program is open to all Ontario municipalities. Municipalities are encouraged to work collaboratively with local stakeholders including non-governmental organizations, transportation management associations, businesses, and schools to deliver services focusing on one or more of the priority areas identified in the application guidelines and requirements.</p>

Environment Funding Sources	
	<p>Examples of prior grantees include:</p> <ul style="list-style-type: none"> • Town of Ajax - Bike This Way: A Pilot Wayfinding Signage Program • County of Brant - Improved Paris Area Transit Service Pilot Program • City of Burlington - Transit, Trails, and Tourism: A Green Map for Burlington • Municipality of Chatham-Kent - Growing Active Transportation in Chatham-Kent • Township of Cramahe - Promote Transit for Employment and Encourage Trip Reduction • City of Dryden - Sustainable Travel to School and Work • City of Hamilton - Smart Commute Pedestrian Initiative • County of Huron - Transportation Demand Management Plan for Huron • City of Mississauga - Secure Bike Parking Project • District Municipality of Muskoka - 'Share the Road' Signage <p>For more information visit: http://www.mto.gov.on.ca/english/sustainability/programs/tdm-grant-09-10.shtml</p>
Smart Grid Fund	<p>This SGF is a grant program administered by the Ministry of Energy. Its goal is to help accelerate growth in Ontario's smart grid industry through targeted financial support for projects that advance the development of the smart grid in Ontario and provide economic development opportunities, including the creation of new jobs. For more information visit: http://www.energy.gov.on.ca/en/smart-grid-fund/</p>
Showcasing Water Innovation	<p>The SWI is a program of the Ministry of the Environment that seeks to encourage the adoption of innovative and cost effective approaches for integrated sustainable water management. The program funds projects that</p> <ul style="list-style-type: none"> • Showcase sustainable water technologies, services, practices; • Produce results and knowledge applicable to other communities; • Show the impacts of collaboration through partnerships; and • Show the market potential of innovative technologies and practices in real community settings. <p>For more information visit: http://www.ene.gov.on.ca/environment/en/funding/showcasing_water_innovation/index.htm</p>
Community Energy Partnership Program (CEPP) (Ontario Power Authority & Government of Ontario)	<p>CEPP is a grant program that supports community power in Ontario, providing up to \$200,000 worth of funding. Energy projects that are eligible for funding include: installed capacity greater than 10kW and less than or equal to 10MW; use wind, solar photovoltaic, biomass, biogas, landfill gas, waterpower; economically viable and subject to future Feed-In-Tariff contract; not funded by any other OPA funding program; developed by a "community". For more information visit: http://www.communityenergyprogram.ca/Home.aspx</p>
Habitat Stewardship Program for Species at Risk	<p>Funds allocated to projects that conserve and protect species at risk and their habitats and help preserve biodiversity. These funds promote participation of local communities to help with the recovery of species at risk and prevent other species from becoming a conservation concern. Applications are accepted by: non – governmental organizations, community groups, private corporations, Aboriginal organizations, educational institutions, provincial, territorial and municipal</p>

Environment Funding Sources	
	governments and crown corporations. Projects may take place on non-federal lands across Canada. Funding ranges from \$30,000-\$100,000 per year and may extend more than one year. For more information visit: http://www.ec.gc.ca/hsp-pih/default.asp?lang=En&n=59BF488F-1
Invasive Alien Species Partnership Program	Goal is to engage Canadians in actions to prevent detect and respond rapidly to invasive alien species to minimize their risk to the environment, economy and society. Funded projects reduce the introduction and spread of invasive species through prevention, detection and rapid response activities, improve Canadians' understanding and awareness of invasive alien species and improve coordination and communications related to invasive alien species at the provincial level. This program is managed by Environment Canada. Non- profits, for-profits, local organizations and municipal governments among many others can apply. For more information visit: http://www.ec.gc.ca/eee-ias/default.asp?lang=En&n=A49893BC-1
WWF-Canada Green CommUnity School	<p>The WWF-Canada Green CommUnity School Grants Program aims to support school projects that will help connect students with nature, reduce their community's impact on the environment, increase understanding of environmental issues and solutions, stimulate environmental leadership, and inspire students and communities to take action. Grants of up to \$5,000 each are made to approximately 50 schools per year, across 5 regions in Canada: North, West, Central, Quebec and Atlantic. Grants will be awarded twice per year, in the spring and fall.</p> <p>Any private, public, or independent Canadian elementary or secondary school is eligible to apply for a WWF-Canada Green CommUnity School Grant. Any "green" project that focuses on connecting students with nature and the environment is eligible! The WWF-Canada Green CommUnity School Grants Program aims to support school projects that will help reduce a community's impact on the environment, increase understanding of environmental issues and solutions, stimulate environmental leadership, and inspire students and communities to take action.</p> <p>Topics of interest to WWF-Canada may include, in no particular order:</p> <ul style="list-style-type: none"> • Water Conservation – projects that support the reduction of water use, conserve water, e.g. with rain barrels, or create freshwater ecosystems. • Sustainable Transportation – projects that support the use of sustainable means of transport such as walking, biking, transit, carpooling, and ride sharing. • Increased Energy Efficiency – projects that support a reduction in energy consumption (lighting, electricity, heating and cooling, etc.) through behavioural change and technology improvements. • Increased Biodiversity on School Grounds – projects that support biodiversity health such as planting wildlife gardens, frog ponds, nest boxes, and projects that help a local species at risk and connect the students with nature. • Local and Sustainable Food – projects that support sustainable food programs: locally grown, organic, pesticide-free, reduced packaging, fair trade, etc. • Waste Reduction – projects that support the reduction of waste, including composting, recycling, and reduced packaging.

Environment Funding Sources	
	For more information visit http://c.studentawards.com/greencommunityprogram/
RBC Blue Water Project	<p>RBC Blue Water Project offers Leadership Grants ranging from \$25,000 to \$500,000, which are annually awarded to organizations that are leaders in providing programs in North America and other countries where they do business. They also offer Community Action Grants. These grants range from \$1,000 to \$5,000, and focus on local watershed protection. They are available on an on-going basis to local or community organizations in Canada, the United States or the Caribbean.</p> <p>There are two areas of focus for the grant program, including:</p> <ol style="list-style-type: none"> 1) Watershed protection <ul style="list-style-type: none"> • Protection and restoration of sensitive natural areas • Community-based watershed stewardship • Sustainable water use and conservation, or • Watershed awareness 2) Access to clean drinking water <ul style="list-style-type: none"> • making sure communities have access to clean, safe drinking water, when and where it is needed. <p>Organizations applying for RBC Blue Water Project grants must be a CRA federally registered charity in Canada, or be considered a qualified donee under the Canadian Income Tax Act, or have IRS 501 (c)3 status in the United States, or if outside Canada or the United States, have official charitable status as designated by local regulatory authorities. For more information visit: http://www.rbc.com/community-sustainability/environment/rbc-blue-water/about/index.html</p>
Shell Canada - Shell Environment Fund (SEF)	<p>The SEF Fund seeks to provide financial support for grass roots, action-oriented projects that improve and protect the Canadian environment. Any Canadian resident can apply on their own or on behalf of a service club, charitable or volunteer organization, environmental group, youth group or others. Eligible projects are those that propose innovative, action-oriented ways of improving and protecting the Canadian environment. Any individual or group can only receive a grant once for any single project. SEF provides grants up to \$5000 per project. For more information visit: http://www.shell.ca/home/content/can-en/environment_society/fuellingchange/</p>
<u>Mountain Equipment Coop (MEC) - Environment Fund</u>	<p>The objectives of the MEC Environment fund are: (i) to protect the outdoor environment in areas having significant recreational or wilderness value to MEC members; (ii) to educate MEC members in environmental issues and to enhance their awareness, concern, and support for the environment; and (iii) to promote the safe and environmentally conscious use of MEC products in outdoor recreation activities. The categories for projects supported by MEC include:</p> <p>Land acquisitions for conservation</p> <ol style="list-style-type: none"> 1. Projects that educate the public on environmental issues 2. Advocacy and education projects which advance conservation or environmental causes 3. Environmental research projects <p>For more information visit: http://www.mec.ca/AST/ContentPrimary/Sustainability/CommunityContributions.jsp</p>
<u>Toronto Dominion</u>	The focus of the fund is to provide support for worthwhile community-based

Environment Funding Sources	
<p><u>Bank - Friends of the Environment Fund (FEF)</u></p>	<p>initiatives that make a positive difference to the Canadian environment. The FEF vision that when people join together, every positive action, no matter how large or small, contributes to the overall health of our environment. Eligible projects include the following criteria:</p> <ol style="list-style-type: none"> 1. Protects and preserves the environment 2. Assists young Canadians in understanding and participating in environmental activities in local communities 3. Enhances partnerships among environmental organizations 4. Takes place within the geographic scope of the Community Fund chapter. <p>The following groups are encouraged to apply for TD FEF funding:</p> <ul style="list-style-type: none"> • Registered Canadian charities with a Charitable Registration Number (CRN) • Educational Institutions (primary/secondary/post-secondary schools) • Municipalities • Aboriginal Groups <p>For more information visit: http://www.fef.td.com/funding.jsp</p>
<p>Walmart – Evergreen Green Grants</p>	<p>Walmart Canada and Evergreen have combined to offer a national program funding community-based initiatives. Projects of up to \$10,000 (up to 50% of project budget) are supported through the Green Grants program. Eligible projects include, but are not limited to:</p> <ul style="list-style-type: none"> • Native planting initiatives • Invasive species removal • Community food gardens • Youth-based and intergenerational projects • Wildlife habitat restoration • Aquatic stewardship projects • Environmental workshops and educational events • Community skills sharing workshops • Projects serving underserved communities <p style="text-align: center;">The grants are available to Canadian community groups and non-profit organizations working on community development and environmental initiatives such as those listed above.</p> <ul style="list-style-type: none"> • Eligible groups must be working collaboratively with a local municipality or other institutional partner. • Projects must be located on publicly accessible lands. • Previous grant recipients are welcome to apply again. There is no preference given to previously granted organizations and all applications will go through the same review process. • Projects developed on land belonging to a public school board are only eligible for funding through the Toyota Evergreen Learning Grounds funding program. <p>For more information visit: http://www.evergreen.ca/en/funding/grants/walmart.sn</p>

Socio-Cultural Funding Sources	
Creative Communities Prosperity Fund	Provides Ontario municipalities and Aboriginal communities with financial assistance for cultural planning projects. It also provides funding to help not-for-profit organizations carry out specific capacity-building initiatives that enhance the cultural planning process. http://www.mtc.gov.on.ca/en/awards_funding/ccpf_fund.shtml
Cultural Strategic Investment Fund	Supports not-for-profit organizations working in arts, public libraries and public library organizations, heritage, cultural industry organizations or Ontario-based research/academic institutions which focus on the cultural sector. It helps build a strong and stable cultural sector by providing non-capital funding for projects that will contribute to Ontario's cultural development and achieve economic and creative growth. For more information visit: http://www.mtc.gov.on.ca/en/awards_funding/csif_fund.shtml
Entertainment and Creative Cluster Partnerships Fund	Helps Ontario companies, trade associations and their partners work together to stand out in the global marketplace. It is co-administered by the Ontario Media Development Corporation. For more information visit: http://www.omdc.on.ca/Page3231.aspx
International Culture Initiatives	The program supports Ontario's cultural sector by assisting in the development of strategic international market opportunities for Ontario's creative businesses. For more information visit: http://www.mtc.gov.on.ca/en/awards_funding/ici_fund.shtml
Museums and Technology Fund	Provides arts and heritage organizations that house collections, such as community organizations, art galleries and archives with support to invest in digital technology that makes Ontario's heritage and its history in their collections more accessible to the public. For more information visit: http://www.mtc.gov.on.ca/en/awards_funding/ici_fund.shtml
Ontario Cultural Attractions Fund	The Ontario government, through the Ontario Cultural Attractions Fund, helps not-for-profit organizations cover the marketing and promotional costs of their new attraction or special event. For more information visit: http://www.ocaf.on.ca/en/index.aspx
Ontario Arts Council	The Ontario Arts Council offers more than fifty grant programs for individual artists, collectives, ad hoc groups and organizations in 12 sectors. For more information visit: http://www.arts.on.ca/Page16.aspx
Canadian Council for the Arts	Grant opportunities range from Aboriginal Art, architecture, audio art, community collaborative art, contemporary circus arts, dance, film and video, fine crafts, integrated arts, literacy performance, literature, music, new media, science, humanities, storytelling, theatre, translation and visual arts. The grants are available for individuals, organizations, groups and collectives. For more information visit: http://www.canadacouncil.ca/calendar/
Celebrate Ontario	This is an annual program that helps new and existing Ontario festivals and events enhance their programs, activities and services to grow Ontario's tourism market. The program also supports bid and event hosting costs of major one-time events and festivals attracting out-of-province visitors. For more information visit:

Socio-Cultural Funding Sources	
	http://www.mtc.gov.on.ca/en/awards_funding/celebrate_ontario.shtml
Ontario Labour Market Partnerships	<p>The Labour Market Partnerships program supports partnerships among employers, employer/employee associations, and community organizations. The program is itself a partnership between the MTCU and the Federal Department of Human Resources and Skills Development that was developed to reduce duplication and overlap of labour market programs. The Labour Market Partnerships program supports projects that:</p> <ul style="list-style-type: none"> • Address a labour market issue • Include two or more partners, contributing financial or in-kind resources • Are finite, with clear start and end dates • Are not dependent upon future funding <p>The amount awarded to each project will vary depending on the project.</p> <p>Preference is to be given to industry sectors that are experiencing one or more of the following:</p> <ul style="list-style-type: none"> • Projected growth rates in high-demand occupations • Current or emerging issues significantly impacting human resource requirements or labour market adjustment needs • Current or projected skill shortages • Highest potential for value-added growth and innovation (Ministry of Training, Colleges and Universities, 2010). <p>For more information visit: http://www.tcu.gov.on.ca/eng/employers/labourMarket.html</p>
RBC Play Hockey	<p>Offers 20 grants, in the amount of \$25,000 each awarded across North America. Grants are awarded to community hockey organizations, sport associations and hockey minded individuals with great ideas to grow the game and keep hockey vital. Support is provided with an initiatives with and an emphasis on:</p> <ul style="list-style-type: none"> -Increase access to the game of hockey - Break down the barriers to entry -Introduce the game to newcomers in North America -Keep hockey growing and vibrant. <p>For more information visit: http://www.rbc.com/community-sustainability/community/rbc-play-hockey/grants.html</p>
Kid Sport Ontario	<p>Provides grant assistance to local children 18 years old or younger who are facing financial barriers preventing them from joining organized sport. Grants are available for local sports clubs/equipment fees and for high school/interschool league fees. For more information visit: http://www.kidsportcanada.ca/index.php?page=ontario_how_to_apply</p>
Canadian Tire Jumpstart	<p>Provides grants up to a maximum of \$300 per qualifying child per session (spring/summer, fall/winter). Grants are provided directly to the non-profit or charitable organization coordinating the sport or recreational activity on behalf of the qualifying child. The contribution can be made towards equipment, registration or transportation costs. For more information visit: http://jumpstart.canadiantire.ca/what-we-do.html#hta</p>
Creative Communities	<p>Provides Ontario municipalities and Aboriginal communities with financial assistance for cultural planning projects. It also provides funding to help not-for-</p>

Socio-Cultural Funding Sources	
Prosperity Fund	profit organizations carry out specific capacity-building initiatives that enhance the cultural planning process. For more information visit: http://www.mtc.gov.on.ca/en/awards_funding/ccpf_fund.shtml
Cultural Strategic Investment Fund	Supports not-for-profit organizations working in arts, public libraries and public library organizations, heritage, cultural industry organizations or Ontario-based research/academic institutions which focus on the cultural sector. It helps build a strong and stable cultural sector by providing non-capital funding for projects that will contribute to Ontario's cultural development and achieve economic and creative growth. For more information visit: http://www.mtc.gov.on.ca/en/awards_funding/csif_fund.shtml
Entertainment and Creative Cluster Partnerships Fund	Helps Ontario companies, trade associations and their partners work together to stand out in the global marketplace. It is co-administered by the Ontario Media Development Corporation. For more information visit: http://www.omdc.on.ca/Page3231.aspx
International Culture Initiatives	The program supports Ontario's cultural sector by assisting in the development of strategic international market opportunities for Ontario's creative businesses. For more information visit: http://www.mtc.gov.on.ca/en/awards_funding/ici_fund.shtml
Museums and Technology Fund	Provides arts and heritage organizations that house collections, such as community organizations, art galleries and archives with support to invest in digital technology that makes Ontario's heritage and its history in their collections more accessible to the public. For more information visit: http://www.mtc.gov.on.ca/en/awards_funding/ici_fund.shtml
Ontario Cultural Attractions Fund	The Ontario government, through the Ontario Cultural Attractions Fund, helps not-for-profit organizations cover the marketing and promotional costs of their new attraction or special event. For more information visit: http://www.ocaf.on.ca/en/index.aspx
Ontario Arts Council	The Ontario Arts Council offers more than fifty grant programs for individual artists, collectives, ad hoc groups and organizations in 12 sectors. For more information visit: http://www.arts.on.ca/Page16.aspx
Canadian Council for the Arts	Grant opportunities range from Aboriginal Art, architecture, audio art, community collaborative art, contemporary circus arts, dance, film and video, fine crafts, integrated arts, literacy performance, literature, music, new media, science, humanities, storytelling, theatre, translation and visual arts. The grants are available for individuals, organizations, groups and collectives. For more information visit: http://www.canadacouncil.ca/calendar/
Canadian Heritage Funding	Provides an alphabetical listing of Canadian Heritage Funding Programs. http://www.canadianheritage.gc.ca/eng/1268917737337/1268917925906
Canada Cultural Investment Fund	The Canada Cultural Investment Fund supports arts and heritage organizations in adopting measures to improve their financial stability and to develop modern management practices. For more information visit: http://www.pch.gc.ca/eng/1268609659093/1268611082334
Canada Arts Presentation Fund	The Canada Art Presentation Fund supports arts festivals and other artistic events. Canadian, non-profit organizations, provincial, territorial or municipal institutions among others may apply. For more information visit:

Socio-Cultural Funding Sources	
	http://www.pch.gc.ca/progs/pac-apc/index_e.cfm
Human Resources and Social Development Canada – Community Partnerships	<p>Community Partnership works to advance the social priorities related to children and their families by working with the voluntary sector by making strategic investments that build knowledge, facilitate information sharing, and support effective practices in early learning. There are two primary programs:</p> <ul style="list-style-type: none"> • New Horizons for Seniors Program - helps to ensure that seniors are able to benefit from and contribute to the quality of life in their community through their social participation and active living. For more information visit: www.hrsdc.gc.ca/eng/community_partnerships/seniors/index.shtml • Social Development Partnerships Program - provides funding to help them improve life outcomes for children, families, and people with disabilities and other vulnerable populations. For more information visit: www.hrsdc.gc.ca/eng/community_partnerships/index.shtml
Public Library Operating Grant/Pay Equity Program	<p>Library operating grants are statutory under the <i>Public Libraries Act</i>. This funding goes to public library boards and First Nations libraries as well as municipalities, local service boards or First Nations that establish a contract for library service with a neighbouring public library board.</p> <p>For more information: http://www.mtc.gov.on.ca/en/awards_funding/lib_operating_grant.shtml</p>

Economic Development Funding Sources	
Community 'Futures' Development' Corporations	<p>The Community Futures Development Program is an initiative of the Government of Canada which supports 61 Community Futures Development Corporations (CFDCs) across Ontario. The Federal Economic Development Agency for Ontario (FedDev) and the Federal Economic Development Initiative for Northern Ontario (FedNor) supports CFDCs throughout Ontario. Both FedDev and FedNor are responsible for:</p> <ul style="list-style-type: none"> • Facilitating and coordinating partnerships and networks • Providing non-financial support to CFDCs and Communities • Providing Funding to CFDCs and their Network <p>CFDCs are incorporated, non-profit organizations governed by a local volunteer board of directors that represents various community interests. While primarily funded through the Federal Government, each local CFDC pursues its own priorities and strategies for development by creating and implementing a strategic community plan in cooperation with its partners. Individual CFDCs have also taken steps to partner and pool resources with local governments, universities and other agencies in providing expanded support to rural communities. CFDCs provide advice, information and referral service to local businesses and entrepreneurs and access to capital for small business financing by operating locally governed investment funds that can provide loans, loan guarantees or equity investments for business start-up, expansion or stabilization.</p> <p>For rural communities with stable or declining populations, CFDCs provide an alternative to traditional lending institutions that may be reluctant to support businesses or organizations in economically depressed areas. CFDCs across</p>

Economic Development Funding Sources	
	<p>Ontario received a boost of \$30 million from the Community Adjustment Fund (CAF), a component of the Federal Government's Economic Stimulus Plan (Caldwell 2010).</p> <p>For more information visit: http://www.ontcfdc.com/</p>
Southern Ontario Development Program	<p>The Southern Ontario Development Program (SODP) is a business led program established in 2009 as part of the Federal Government's Economic Stimulus. SODP economic development approach is more sector driven, compared to the Eastern and Northern Ontario programs. Approximately \$100 million was allocated between 2009-2010 to the program, including:</p> <ul style="list-style-type: none"> • nearly \$63 million through a general intake process; • up to \$20 million through an intake for the food and beverage processing sector; • \$15.75 million for the Canadian Manufacturers and Exporters' (CME) SMART Program to fund an estimated 300 projects that will help small- and medium sized manufacturers increase their productivity and competitiveness in the global economy; • and \$1.6 million for the Ontario Chamber of Commerce's Export Market Access Program to help Southern Ontario businesses that would like to increase their sales internationally (Industry Canada, 2009). <p>Funding through this program is available to both urban and rural areas, which results in increased competition for rural communities to access (Caldwell 2010). As of November 2011, all funding for this program has been committed and FedDev Ontario is monitoring the progress of the approved projects. For more information visit: http://www.feddevontario.gc.ca/eic/site/723.nsf/eng/h_00097.html</p>
Prosperity Initiative	<p>The Prosperity Initiative encourages businesses, not-for-profit organizations and post-secondary institutions in southern Ontario to undertake projects that will result in a more productive, diversified and competitive economy in the region.</p> <p>There are three program funding opportunities under this initiative, including:</p> <ul style="list-style-type: none"> • productivity enhancement; • regional diversification; and • building a competitive advantage for southern Ontario. <p>Applications for the Prosperity Initiative are being accepted on an ongoing basis. For more information visit: http://www.feddevontario.gc.ca/eic/site/723.nsf/eng/h_00398.html</p>
<u>Tourism Development Fund</u>	<p>This fund supports projects which result in investment attraction, product and experience development and industry capacity building (Ministry of Tourism, Culture and Sport, 2011). For more information visit: http://www.mtc.gov.on.ca/en/awards_funding/tourism_dev_fund.shtml</p>
Technology Development Program	<p>The Technology Development Program provides support for research and innovation organizations, the private sector, post-secondary institutions and not-for-profit organizations work together to accelerate the development of technologies that will result in new market opportunities for southern Ontario businesses. Applications are being accepted on an ongoing basis. Eligibility criteria for this program includes:</p> <ul style="list-style-type: none"> • established southern Ontario not-for-profit organizations, such as innovation and commercialization organizations

Economic Development Funding Sources	
	<ul style="list-style-type: none"> • southern Ontario post-secondary institutions <p>Eligible activities may include: product and process applied research, engineering design, technology acceleration, product testing, certification, marketing studies, proof of concept, piloting and demonstration, problem solving, clinical trials, pre-commercialization activities; and commercialization of intellectual property (IP). For more information visit: http://www.feddevontario.gc.ca/eic/site/723.nsf/eng/h_00332.html</p>
Youth STEM Initiative	<p>The Youth STEM encourages southern Ontario students from kindergarten to grade 12 to pursue an education and career in science, technology, engineering and mathematics (STEM). Eligible groups include not-for-profit organizations with established track records and currently providing STEM outreach programs in southern Ontario</p> <p>Eligible activities include:</p> <ul style="list-style-type: none"> • development, enhancement and delivery of STEM learning activities (e.g., workshops, demonstrations, science fairs, competitions, mentorships, enrichment programs or camps and early learning activities); • collaborative activities with other major players in STEM outreach with the aim of coordinating and focusing efforts and broadening the impact of existing programs in southern Ontario; • other activities to broaden the impact and reach of programs in southern Ontario. <p>For more information visit: http://www.feddevontario.gc.ca/eic/site/723.nsf/eng/h_00329.html</p>
Communities in Transition (Ministry of Economic Development and Innovation)	<p>A program that helps communities and regions across Ontario who are facing economic development challenges and need help to develop innovative solutions to create a productive and progressive future. Applications are accepted at any time and non-profit organizations are eligible (e.g. local economic development corporations, industry organizations, local authorities, professional/business associations assisting transitioning sectors/industries or those focused on economic development.</p> <p>For more information visit: http://www.ontariocanada.com/ontcan/1medt/en/progserv_cit_en.jsp</p>
Canadian Foundation for Innovation (CFI)- Innovation Fund	<p>The purpose of the CFI Fund is to strengthen the capability of Canadian universities, colleges, research hospitals, and other not-for-profit institutions to carry out world-class research and technology development. Canadian universities, colleges, hospitals and not-for-profit research organizations and projects with total costs of \$100,000 or more are eligible. Projects must meet the CFI criteria:</p> <ol style="list-style-type: none"> 1. Enable researchers to work on groundbreaking topics that are currently beyond their means and that will support innovative research that is linked to new ideas and concepts or different ways of performing research. 1. Reinforce and support excellent research; or help create excellence where there is already evidence of real potential and need to do so. 2. Help attract and retain the best researchers and create a stimulating and innovative training environment that will prepare individuals for research and other careers that will benefit Canada. 3. Make a difference and contribute to the Canadian economy and/or to the

Economic Development Funding Sources	
	<p>improvement of society, the quality of life, health, or the environment.</p> <p>For more information visit: http://www.innovation.ca/en</p>
Rural Connections Broadband Program	<p>In recognition of the importance of broadband to the digital economy and service delivery, the Rural Connections program was launched by the Ontario government in 2008. Led by OMAFRA in partnership with the Ministries of Government Services and Economic Development and Trade, the Provincial Government committed \$30 million over four years towards the development of a modern, efficient and reliable telecommunications system across rural Ontario. The program provides up to one-third of eligible costs (including capital costs), to a maximum of \$1 million per application to rural municipalities that have demonstrated a need to expand and improve their broadband coverage. While applications are led by municipalities, local partnerships are encouraged with local businesses, First Nations communities, utilities, school boards and any other community organizations that are able to contribute to, and will benefit from, expanded broadband capacity (Caldwell 2010).</p> <p>For more information visit: http://www.omafra.gov.on.ca/english/rural/ruralconnections/broadband.htm</p>
Canadian Foundation for Innovation (CFI) - Innovation Fund	<p>The purpose of the CFI Fund is to strengthen the capability of Canadian universities, colleges, research hospitals, and other not-for-profit institutions to carry out world-class research and technology development. Canadian universities, colleges, hospitals and not-for-profit research organizations and projects with total costs of \$100,000 or more are eligible. Projects must meet the CFI criteria:</p> <ol style="list-style-type: none"> 2. Enable researchers to work on groundbreaking topics that are currently beyond their means and that will support innovative research that is linked to new ideas and concepts or different ways of performing research. 4. Reinforce and support excellent research; or help create excellence where there is already evidence of real potential and need to do so. 5. Help attract and retain the best researchers and create a stimulating and innovative training environment that will prepare individuals for research and other careers that will benefit Canada. 6. Make a difference and contribute to the Canadian economy and/or to the improvement of society, the quality of life, health, or the environment. <p>For more information visit: http://www.innovation.ca/en</p>

Additional Resources for Communities

Federation of Canadian Municipalities	www.fcm.ca
Association of Municipalities of Ontario	www.amo.on.ca

<p>Canada Mortgage and Housing Corporation (CMHC) - Sustainable Community Planning Equilibrium Sustainable Housing Demonstration Initiative</p>	<p>Equilibrium is a national housing initiative, led by CMHC, that brings together the private and public sectors to develop homes that combine resource and energy-efficient technologies in order to reduce their environmental impacts. For more information visit: www.cmhc.ca/en/inpr/su/eqho/index.cfm</p>
<p>CMHC Sustainable Community Planning</p>	<p>CMHC encourages neighbourhood design and land use planning approaches that reduce costs and environmental impacts, while maintaining community liveability. CMHC's web site provides examples of best practices in design and development, tools for planners and designers, and other research on sustainability. For more information visit: www.cmhc.ca/en/inpr/su/sucopl/index.cfm</p>
<p>Centre for Innovative & Entrepreneurial Leadership</p>	<p>Provides tools, training and innovative solutions, allowing communities and organizations to realize their potential. Their tools and services are applicable to a wide range of communities: rural and urban, First Nations, communities of interest, and organizations. Resources available include:</p> <ul style="list-style-type: none"> • Communities Matrix: 69 Tools, Techniques, and Resources for Communities • Communities 'Life Cycle' Matrix • Provincial Report: The State of Entrepreneurship in Rural Communities <p>For more information visit: www.theciel.com</p>
<p>Canadian Heritage Funding</p>	<p>Provides an alphabetical listing of Canadian Heritage Funding Programs. For more information visit: http://www.canadianheritage.gc.ca/eng/1268917737337/1268917925906</p>
<p>Community Economic Analysis Tools</p>	<p>The Community Economic Analysis Tools program provides organizations engaged in rural economic development with access to reliable local economic data and technical guidance for incorporating economic analysis into strategy development and implementation. The tools are used by a community to understand:</p> <ol style="list-style-type: none"> 1) businesses sectors that are the main sources of wealth creation; 2) businesses that the community or region offers a competitive advantage given its attributes, infrastructure and location; 3) structure of jobs in the economy; 4) skill base of the employed labour force; and 5) change occurring in the character of work in the economy. <p>The knowledge gained from interpreting the analytical information provides the foundation for informed local economic development strategies aimed at attracting new investment, retaining and expanding existing businesses, and strengthening local labour forces (Government of Ontario, 2009).</p> <p>For more information visit: http://www.omafra.gov.on.ca/english/rural/edr/ceatools/cea-</p>

	availability.htm
Municipal or Community Bonds	<p>Municipalities are looking for alternate ways to fund capital projects in their communities. A suggested revenue source that may be viable is the issuance of municipal bonds. Bonds appear to be a desirable option as they can attract investment from other sources than local taxpayers.</p> <p>A bond refers to when a corporation or government wishes to borrow money from the public on a long-term debt basis, it usually does so by issuing and selling debt securities – notes, debentures, and bonds. Investors, who may be individuals or businesses, donate the potential interest their money could have earned elsewhere over the five-year period to the community. They agree that their money is held in a bond for particular period of time, at the end of which it is returned. Their investment is safeguarded by a third party trust and bank guarantee. Businesses investing in social bonds can therefore gain corporate social responsibility recognition.</p> <p>Incentives can be added to encourage investment, such a small return after five years (although this reduces the 25% grant portion) or a non-monetary advantage. If the bond was to fund a community centre, for example, investors could be offered reduced or free use of the facilities.</p> <p>In Canada, the Municipal Finance Authority of British Columbia has its own Community Bond Program that has raised money throughout the province since its inception in 1995. The program is pitched to communities that need financing for capital projects, but have been unable to raise the money through traditional municipal bonds.</p>

Appendix D – List of Potential Partners

Appendix D: Potential Partners – Listed by Category

Construction organizations and developer groups Green Building Council

- Building Industry and Land Development Association (BILD)
- Canada Green Building Council (CaGBC)
- Leadership in Energy and Environmental Design (LEED™)

Conservation Authorities

- Toronto and Region Conservation Authority
- Lake Simcoe Region Conservation Authority

Developers and Builders

- King North Developments Inc.
- King Dufferin Developments Inc.
- King Rocks Development
- King Green Developments
- Valley King
- Osmington Inc.
- Hickory Hills
- Kingshire Estates
- Hobson
- King Station
- King Country Estates
- Zancor
- DiNardo
- Genview Development Corp.
- Marylake Estates
- Signature Developments
- Laurier Homes
- DiPoce Management Limited
- Brownsville Junction Ltd.
- Metrus
- Fandor Homes
- Baldesarra

Elementary and Secondary Schools

- King City Secondary School
- St Mary's Catholic Elementary School
- Nobleton Junior Public School
- Nobleton Senior Public School
- Holy Name Catholic Elementary School
- King City Public School
- Schomberg Public School
- St. Patrick's Catholic Elementary School
- St. Thomas of Villa Nova College
- Country Day School
- King City Montessori School
- The Montessori Country School
- Cardinal Carter Catholic High School

Community Energy Programs/Resources

- Canadian Solar Energy Association
- Ontario Sustainable Energy Association
- Windfall Ecology Centre
- Ontario Sustainable Energy Association
- TREC Renewable Energy Co-operative (TREC)

Environmental Advocacy/Lobbying Groups

- Concerned Citizens of King Township- Incorporated Non Profit
- Nobleton Alert Residents Association- Non-Profit
- Ontario Greenbelt Alliance
- Save the Oak Ridges Moraine

- Environmental Defence
- York Region Environmental Alliance
- Monitoring the Moraine
- Ecojustice

Environmental Awareness/Education Groups

- King Environmental Advisory Committee
- Arts Society King
- Ontario Nature
- Water for Tomorrow
- The Dufferin Marsh Committee

Foundations/Funding Organizations

- Environmental Defence
- Oak Ridges Moraine Foundation
- David Suzuki Foundation
- Trillium Foundation
- The Friends of the Greenbelt Foundation

Hydro Companies/Authorities

- Ontario Power Authority (OPA)
- Enbridge
- Local Distribution Companies (LDC)

Land Acquisition/Private Stewardship Organizations

- Nature Conservancy Canada
- Oak Ridges Moraine Land Trust
- Ducks Unlimited

Faith Organizations

- | | |
|---|--|
| <ul style="list-style-type: none"> • Springdale Christian Reformed Church • All Saints Anglican Church • Community Bible Church • King Bible Church – Associated Gospel Churches • King City United Church • Mary Lake Monastery, Shrine & Retreat House • Sacred Heart Church • St. Andrew’s Presbyterian Church • Christ Church – Anglican • York Pines United Church • Nobleton United Church • St. Alban’s Anglican Church • St. Kosmas Aitolos Greek Orthodox Monastery • St. Mary’s Roman Catholic Church | <ul style="list-style-type: none"> • St. Paul’s Presbyterian Church • St. Mary Magdalene Anglican Church • St. Patrick’s Roman Catholic Church • Schomberg United Church |
|---|--|

Local Food Groups

- Farm Fresh
- Local Food Plus
- York Region Food Network
- Sustain Ontario
- FoodShare
- Greenbeltfresh.ca
- Ontario Farm Fresh
- The Friends of the Greenbelt Foundation

Local Media

- King Sentinel
- King Weekly
- King MOSAIC Magazine
- Tapestry Magazine

Newcomer Resources

- Welcome Wagon

Post-Secondary Institutions

- Seneca College

Research Centres

- Koffler Scientific Reserve
- Muck Crop Research Centre

Rotary and Lions Clubs

- Nobleton Lions Club
- Rotary Club of Kleinburg, Nobleton, Schomberg
- King City Lions Club
- Schomberg Lions Club

Rural and Agricultural Associations and Groups

- Christian Farmers Federation of Ontario (CFFO)
- Carron Farms - Food Box Program
- Ontario Farm Fresh Marketing Association
- Ontario Soil and Crop Improvement Association
- GTA Countryside Mayors Alliance
- Holland Marsh
- Schomberg Agricultural Fair
- Ontario Federation of Agriculture(OFA)
- National Farmers Union

Sport Associations and Clubs

- Nobleton Curling Club

- King Curling Club
- Kleinberg Nobleton Soccer Club
- NobleKing Hockey Association
- King Township Baseball Association
- King City Youth Soccer Club
- Maple Leaf Cricket Club
- Schomberg Cougars Jr. Hockey Club
- Schomberg Minor Hockey Association
- Schomberg Skating Club

Stewardship and Restoration Groups

- Humber Alliance
- Oak Ridges Moraine Foundation
- York Simcoe Naturalists
- Cold Creek Stewardship
- Dufferin Marsh Committee
- EcoSpark

Trail Associations

- Oak Ridges Trail Association
- King City Trails
- Ontario Trails Association

