



**THE CORPORATION OF THE TOWNSHIP OF KING
REPORT TO COMMITTEE OF THE WHOLE**

Monday, February 25, 2019

Finance Department

Report #: FR-2019-05

RE: Draft 2019-2022 Operating and Capital Budgets

1. RECOMMENDATIONS:

The Finance Department respectfully submits the following recommendations:

- a) That Finance Department Report Number FR-2019-05 be received

2. PURPOSE:

The purpose of this report is to confirm release of the Draft 2019-2022 Operating and Capital Budgets as the basis to formally engage Council in debate prior to requesting final consideration and approval of the 2019-2022 Operating and Capital Budgets at the Council meeting of Monday, February 25, 2019.

3. BACKGROUND:

The Draft 2019-2022 Operating and Capital Budgets ("Draft Budgets") were made available to Members of Council and to the public via the Township's website.

The Draft Budgets have been developed on the basis of the following core principles:

- maintaining operational service level standards
- ensuring adequate availability of resources (human, financial and capital)
- strategically planned construction, maintenance and rehabilitation of municipal infrastructure, and
- responsible tax levy impacts that focus on long-term fiscal sustainability

The Draft Budgets for the Township of King have been developed in a manner that will support the Mission, Vision and Value attributes previously approved by Council and consistent with the those defined within the Integrated Community Sustainability Plan (ICSP) approved by Council in 2012.

Staff will introduce the Draft Budgets by way of a formal presentation to Council on Monday, February 25, 2019. Integral elements of the Draft Budgets will be reviewed together with the rationale to support operational and capital requirements for the 2019 fiscal year, as well as forecasts for operating and capital programs through 2022.

As set forth in the recommendation section of this Report, staff are not requesting that Council consider approval of the Draft Budgets at this time. During the course of the weeks following release of the Draft Budgets, time will be available to seek clarification from staff, further engage stakeholders in consultation, and debate amongst Members of Council the merits and/or challenges associated with the strategic and operational priorities contained within the Draft Budgets.

The 2019-2022 Operating Budgets rely on estimated sources of property taxation revenue @ \$31.1 million (versus approved 2018 property taxation revenue @ \$30.3 million). After incorporating all other tax levy requirements and incremental sources of non-taxation sources of revenue, the Draft 2019 Operating Budget proposes a net tax levy increase of \$822,601 or 2.80% over 2018.

As part of the commitment to present a multi-year operating & capital budget for the balance of the current term of Council (through 2022), the forecast years of 2020-2022 propose the following indicative net levy requirements:

- 2020 \$886,524 + 2.94%
- 2021 \$919,988 + 2.97%
- 2022 \$984,421 + 3.09%

The above forecast (2020-2022) net levy requirements include a provision for settlement of pending labour negotiations associated with the expiring collective bargaining agreement, as well as non-union salary and wages recommendations.

The Draft 2019-2022 capital budgets consist of 138 projects with an estimated total value of \$125.7 million. Proposed sources of funding include: Tax Supported Capital @ \$18.3 M, Reserves @ \$19.9 M, Reserve Funds @ 11.1 M, Development Charges @ \$39.3 M, Other Developer Contributions @ 26.3 M and Debentures @ \$10.9 M.

Over the current term of Council, the proposed 2019-2022 capital program will support new construction and rehabilitation of municipal buildings @ \$60.1 M, Fleet and Equipment @ \$6.7 M, Roads, Bridges and Culverts @ \$29.1 M, Water & Wastewater @ \$20.2 M, Parks & Recreation @ \$9.1 M and Library / IT @ \$0.5 M.

4. ANALYSIS:

As has been referenced over the past two years, the Draft Budgets (2017 and 2018) were developed on the basis of recognizing the need to increase the Township's investment in long-life infrastructure needs that relate specially to roads, sidewalks, facilities and parks.

As the Township's urban villages of King City and Nobleton absorb approved development capacity it is critical that incremental sources of property taxation revenue directly linked to assessment growth (e.g. new homes, retail and commercial business activities) be aligned to support infrastructure investment in tangible capital assets having useful lives ranging from twenty to eighty years.

This approach can and will ensure that the municipality is able to maintain service level standards as population growth occurs, while also managing associated impacts on tax rates in a predictable and responsible manner.

The Analysis that follows illustrates areas of the Draft Budgets that can be considered 'drivers' as such related to sources of revenues and/or expenditure deployment requirements.

Assessment for the 2019 taxation year

Taxable Assessment	2017	2018	% Change (2018 vs 2017)	2019	% Change (2019 vs 2018)
Residential	6,899,859,870	7,625,021,165	10.51%	8,449,448,104	10.81%
Farm	505,653,012	545,881,768	7.96%	589,123,197	7.92%
Commercial	256,557,587	293,455,984	14.38%	327,730,454	11.68%
Other	120,270,675	127,607,836	6.10%	139,065,338	8.98%
TOTAL (All classes)	7,782,341,144	8,591,966,753	10.40%	9,505,367,039	10.63%

Based on property assessment data received from the Municipal Property Assessment Corporation (MPAC) for the 2019 taxation year, growth related increases in 2019 total assessment are estimated at 10.63% (2018 @ 10.40%).

The growth component of the increase in total assessment for taxable properties that directly relates to new construction is estimated @ 4.07% (2018 @ 3.43%) of the referenced year-over-year increase in 2019 total assessment @ 10.63% (2018 @ 10.4%). The residual growth in total assessment values for 2019 @ 6.56% (2018 @ 6.97%) represents the approximate reduction in tax rates that will be incorporated into the final determination of tax rates for the respective taxation year.

It is important to note that each property will experience different impacts with respect to calculated property tax based on the relationship between the annual change in phase-in assessment value relative to the residual growth rate noted above. It is also important to reminder property owners that assessment values are updated on a year cycle throughout the Province of Ontario by MPAC. The most recent update occurring in 2016 that established annual assessment values for the taxation years 2017 to 2020. Accordingly, the reported annual change in assessment value (2017-2020) will directly impact the change in total property tax on your annual property tax bill.

As a general rule of thumb, if your assessment value increased by an amount greater than the residual balance (@ 6.56% for 2019), you can expect the local municipal portion of your tax bill to increase by more than the % change in levy requirements ultimately approved by Council. Based on the Draft 2019 budget the increase in Township levy requirements of \$822,601 translates to an increase of @ 2.80%.

Primary 'drivers' to proposed sources of revenue and expenditure deployment

Fiscal pressures influencing preparation of budgets over the next four years (2019-2022) include incorporating a provision to gradually convert rural gravel roads to hard surface, increasing the maintenance program to rehabilitate existing hard surface roads, as well as increases to staffing complement directly relating to growth related service pressures. Sources of funding the proposed road surface improvements reflect deployment of budgeted infrastructure reserve contributions (past, present and future) in accordance with the approach recommended by staff in 2017 as a method of supporting an expanded road surface improvement program.

Sources of Revenues:

The Township's proposed increase in 2019 net levy requirements @ \$822,601 or 2.80% has incorporated the impacts of incremental revenue growth from new property assessment due to new residential, commercial / industrial and institutional construction. These incremental sources of taxation revenue assist to reduce overall tax burden for all property owners in the Township.

Investment Income is proposed to increase by \$143K based on the combined impact of renegotiated terms for banking service and improved yields on short-term investment opportunities. The proposed lift in budgeted investment income has incorporated the impacts of reduced cash flow as funds are deployed to supported the expanded capital project activity in recent years and planned through the four year budget cycle (2019-2022).

Expenditure / Resource Deployment:

Salaries & Benefits include a provisional estimate to support negotiating a new collective bargaining agreement. As a point of reference the expiring collective bargaining agreement included annual increases within a range of 1.5% - 1.75%.

General Operations, Contracted and Consulting Services have been carried at current of a justified need basis through the entire duration of the four year (2019-2022) budget cycle. There have been no arbitrary increasing to non-salary lines within the departmental budgets based on a provisional CPI adjustment.

Program Change requests

In total, staff have proposed a total of 52 priority program change requests for Council consideration. Twenty nine of the proposed program change requests include a request for 17.8 Full-time equivalent (FTEs) positions over the course of the four year (2019-2022) budget cycle. Fourteen of the 17.8 FTEs represent new full time positions that directly relate to service level pressures that require incremental staffing resources to support municipal operations, while the balance of 3.8 FTEs represent current other than full-time positions proposed to convert into full-time positions again in support of service level requirements.

Each proposed program change has been developed on the basis of evaluating service level requirements relative to cost and associated benefit at the departmental level.

In instances where staff has proposed the conversion of other than full-time personnel to a permanent full-time position, it has been contemplated on the basis of demonstrating the benefit in a prior year as part of the business case justification.

As has been the case in prior years, the Township initiative reserve has been the source of funding some positions on an interim basis to validate the need prior to making the recommendation to request a permanent FTE. For 2019, this approach has avoided the need to seek tax support resource allocation in the amount of \$142K or 0.5% incremental impact on tax levy requirements.

2019-2022 Capital Budgets

The top five major capital projects (\$86.4 M) proposed over the next four years are:

- Township Multi-Purpose Recreation Centre @ \$37.0 M
- Nobleton Sanitary Sewer – Phases 3 and 4 @ 19.9 M
- Nobleton Loop (10th Concession & 15th Sideroad) @ \$10.7 M
- King City Public Library & Seniors Centre @ \$10.8 M
- King Road (Dufferin to 2585 King Road) @ \$8.0 M

5. INTEGRATED SUSTAINABILITY PLAN LINKAGE:

King Township’s Integrated Community Sustainability Plan was formally adopted by Council on April 2, 2012. The Sustainability Plan is the Township’s overarching guiding document and is based upon common values, priorities, and aspirations of the community.

This report links to the theme “Annual Budget & Business Plan” and more specifically the goal of “maintaining a fiscally responsible budget that strengthens our reserves and respects the priorities of the community”.

6. FINANCIAL IMPLICATIONS:

The proposed Draft Budgets (Operating & Capital 2019-2022) set the foundation for building and maintaining a sustainable fiscal framework that demonstrates the importance of investing in municipal infrastructure to serve the residents of King.

The preliminary estimate of the Township’s proposed net levy increase of 2.80% on a blended property tax basis is approximately \$176.89 (or 2.6%) for a residential home assessed in 2019 at \$833,400 when compared to the same property assessed at \$784,500 in 2018. These estimates are based on preliminary % changes for the Region and Education portions of the total tax bill.

Projected 2019 Tax Levy / Tax Rate sensitivity analysis

Assessment Value		Projected 2019 Residential Tax Rate	2018 Total Tax Levy	Projected 2019 Total Tax Levy	Increase in 2019 Tax Levy versus 2018
2018	+6.56% 2019				
\$ 500,000	\$ 531,200	0.00838443 (2018 @ 0.00868158)	\$ 4,340.79	\$ 4,453.81	\$ 113.02
600,000	637,400		5,208.95	5,344.24	135.29
784,500	833,400		6,810.70	6,987.59	176.89
800,000	849,900		6,945.26	7,125.93	180.67
1,000,000	1,062,300		8,681.58	8,906.78	225.20

Prepared & submitted by:



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Director of Finance & Treasurer

- Attach: Schedule “1” – 2018 Budget – Summary by Expenditure / Revenue Category
- Schedule “2” – 2018 Budget – Summary by Department
- Schedule “3” – 2018 Budget – Summary by Sub-Department
- Schedule “4” – 2018 Proposed Program Change Form Summary

Schedule “A” – 2019-2022 Capital Budgets Project Listing

2019 Budget - Consolidated (per Input tab)											Schedule "1"					
As of November 30, 2018											A=A1+A2		B	29,359,194	C	D=A+B+C
											Budget Year 2019					
Fund	Type	Description	2015		2016		2017		2018		2019 Growth					
			2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	YTD 2018 Actual (November 30, 2018)	Adjusted 2019 Base Budget	Related Adjustment	2019 Program Change(s)	2019 Requested Budget		
10	Expenditures	Salaries	10,272,955	10,042,102	10,765,034	10,924,102	11,767,547	11,617,415	12,073,302	10,946,242	12,727,573	9,110	464,442	13,201,125		
		Benefits	2,381,783	2,330,864	2,706,636	2,709,596	3,017,470	2,963,710	3,398,680	2,674,600	3,440,556	-166,220	124,635	3,398,971		
		General Operations	5,065,802	4,663,699	5,149,469	4,169,178	5,080,129	4,847,422	5,541,779	4,236,004	5,541,779	46,490	73,750	5,662,019		
		Contractual Services/Consultants	3,867,106	4,127,022	4,647,262	5,262,399	4,956,450	4,429,918	5,182,690	3,824,066	5,182,690	43,920	350,000	5,576,610		
		Utilities (Gas, Hydro, Water)	1,128,645	1,230,985	1,296,675	1,267,128	1,387,790	1,266,229	1,396,790	963,535	1,396,790	82,950		1,479,740		
		Other Expenditures	2,256,105	2,343,059	2,876,334	2,841,408	2,882,991	2,882,991	2,994,074	2,376,695	2,994,074	287,935	12,000	3,294,009		
		Minor Capital (Repairs and Maintenance)	977,955	1,103,888	1,083,110	1,061,373	1,225,060	1,130,654	1,192,729	1,004,715	1,192,729	-8,190	18,126	1,202,665		
		Internal Cost Recovery	217,535	217,535	235,590	235,590	(556,241)	-446,242	-556,241	0	-556,241			-556,241		
		Transfer to Reserve and Reserve Fund	3,707,478	14,908,969	5,359,413	5,363,336	8,417,259	14,538,710	8,436,630	40,000	8,436,630	551,000	76,000	9,063,630		
Expenditures Total			29,875,364	40,968,123	34,119,523	33,834,109	38,178,455	43,230,807	39,660,433	26,065,857	40,356,580	846,995	1,118,953	42,322,528		
Revenue																
		Taxation	(22,347,621)	(22,860,367)	(25,156,956)	(25,249,978)	(29,782,194)	-30,632,623	-30,524,194	-31,786,489	-30,524,194	-760,000		-31,284,194		
		User Charges	(3,858,672)	(5,575,487)	(4,134,132)	(4,900,487)	(4,073,224)	-4,043,578	-4,174,308	-4,107,676	-4,174,308	115,000		-4,059,308		
		Grant	(466,800)	(524,153)	(513,200)	(502,135)	(482,100)	-553,708	-441,400	-491,715	-441,400	3,500		-437,900		
		Other Revenue	(2,464,215)	(5,211,128)	(3,518,635)	(3,617,514)	(2,241,206)	-3,647,361	-2,449,382	-2,729,490	-2,449,382	-195,823		-2,645,205		
		Transfer from Reserve and Reserve Fund	(738,056)	(8,332,046)	(796,600)	(381,395)	(1,599,731)	-6,420,092	-2,071,149	0	-2,071,149	-702,171	-300,000	-3,073,320		
Revenue Total			(29,875,364)	(42,503,180)	(34,119,523)	(34,651,509)	(38,178,455)	-45,297,362	-39,660,433	-39,115,371	-39,660,433	-1,539,494	-300,000	-41,499,927		
10 Total			0	(1,535,057)	0	(817,400)	0	-2,066,554	0	-13,049,513	696,147	-692,499	818,953	822,601		
REVENUE IN EXCESS OF EXPENDITURES			0	(1,535,057)	0	(817,400)	0	-2,066,554	0	-13,582,515	709,613	-705,965	818,953	822,601		
											Proposed Tax Levy Increase >			2.80%		

2019 Budget - Consolidated (per Input tab)										Schedule "2"			
November 30, 2018										A=A1+A2	B	C	D=A+B+C
		2015		2016		2017		2018		Budget Year 2019			
Dept Name	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	YTD 2018 Actual (November 30, 2018)	Adjusted 2019 Base Budget	2019 Growth Related Adjustment	2019 Program Change(s)	2019 Requested Budget	
Administration	1,768,055	1,727,803	1,936,011	1,940,369	2,108,247	1,995,472	2,162,216	1,896,240	2,175,705	53,800	157,076	2,386,581	
Clerks & By-laws	1,348,984	1,293,395	1,383,554	1,295,021	1,358,833	1,280,096	1,374,665	1,376,841	1,334,362	-6,280	72,262	1,400,344	
Corporate	(19,220,051)	(20,346,441)	(21,505,630)	(21,848,116)	(22,627,550)	-23,488,097	-23,233,378	-32,587,178	-23,233,378	-1,060,000	-300,000	-24,593,378	
Council	322,725	288,157	329,754	329,907	334,752	316,598	346,823	278,139	353,013			353,013	
Drainage	172,900	313,674	172,900	82,246	172,900	380,683	172,900	-90,418	172,900			172,900	
ePW & Building	6,716,715	6,293,208	8,241,285	7,580,666	8,277,828	8,023,363	8,684,422	7,978,250	8,709,728	86,829	559,500	9,356,057	
Finance	818,016	910,872	868,062	814,289	762,037	329,695	572,440	379,082	584,493	-143,323	36,900	478,070	
Fire & Emergency Services	2,239,440	2,278,279	2,354,526	2,305,694	2,542,486	2,368,835	2,612,873	2,221,463	2,657,884	-18,610	76,000	2,715,274	
KT Public Library	1,409,710	1,409,710	1,471,124	1,471,124	1,512,707	1,512,707	1,623,790	1,064,912	1,623,790	137,935	12,000	1,773,725	
Parks, Recreation & Culture	3,610,159	3,728,331	3,899,393	3,975,624	4,828,748	4,442,819	4,929,485	4,249,395	5,480,052	257,150	205,215	5,942,417	
Planning & Committee of Adj	813,347	567,956	849,021	1,235,776	729,012	771,275	753,764	183,762	837,598			837,598	
10 Total	0	(1,535,057)	0	(817,400)	0	-2,066,554	0	-13,049,513	696,147	-692,499	818,953	822,601	
20 Wastewater Operations	0	0	0	0	0	0	0	139,776	-5,067	454		-4,613	
Water Operations	0	(0)	0	0	0	0	0	-672,778	18,533	-13,920		4,613	
20 Total	0	0	0	0	0	0	0	-533,002	13,466	-13,466		0	
REVENUE IN EXCESS OF EXPENDITURES	0	(1,535,057)	0	(817,400)	0	-2,066,554	0	-13,582,515	709,613	-705,965	818,953	822,601	
Proposed Tax Levy Increase >												2.80%	

9 Budget - Consolidated (per Input)													
November 30, 2018													
Forecast - Year 2020				Forecast - Year 2021				Forecast - Year 2022					
Dept Name	Adjusted 2020 Base Budget	2020 Growth Related Adjustment	2020 Program Change(s)	2020 Requested Budget	Adjusted 2021 Base Budget	2021 Growth Related Adjustment	2021 Program Change(s)	2021 Requested Budget	Adjusted 2022 Base Budget	2022 Growth Related Adjustment	2022 Program Change(s)	2022 Requested Budget	
Administration	2,422,421	26,600	176,031	2,625,052	2,669,952	27,100	78,750	2,775,802	2,828,362	57,100	8,750	2,894,212	
Clerks & By-laws	1,428,424		82,855	1,511,279	1,545,269			1,545,269	1,583,599			1,583,599	
Corporate	-24,589,658	-1,578,380		-26,168,038	-26,167,658	-1,140,000		-27,307,658	-27,307,228	-1,085,000		-28,392,228	
Council	359,643			359,643	367,163			367,163	375,643			375,643	
Drainage	172,900			172,900	172,900			172,900	172,900			172,900	
ePW & Building	9,447,857	250,350	400,000	10,098,207	10,205,527	-20,090	400,000	10,585,437	10,706,427	-20,540	400,000	11,085,887	
Finance	505,090		75,000	580,090	612,670			612,670	649,400			649,400	
Fire & Emergency Services	2,755,974	-7,890		2,748,084	2,793,764	-12,540		2,781,224	2,832,064	-14,580		2,817,484	
KT Public Library	1,773,725	59,625	35,122	1,868,472	1,868,472	49,105	28,589	1,946,166	1,946,166	22,014	28,589	1,996,769	
Parks, Recreation & Culture	6,057,317	-6,150	178,000	6,229,167	6,363,677	22,250	166,100	6,552,027	6,707,707	32,250	141,000	6,880,957	
Planning & Committee of Adj	861,668			861,668	888,988			888,988	919,798			919,798	
10 Total	1,195,361	-1,255,845	947,008	886,524	1,320,724	-1,074,175	673,439	919,988	1,414,838	-1,008,756	578,339	984,421	
20 Wastewater Operations	3,847	-21,390		-17,543	-7,933	-24,310		-32,243	-21,403	-27,410		-48,813	
Water Operations	17,543			17,543	32,243			32,243	48,813			48,813	
20 Total	21,390	-21,390	0	0	24,310	-24,310	0	0	27,410	-27,410	0	0	
REVENUE IN EXCESS OF EXPENDITURES	1,216,751	-1,277,235	947,008	886,524	1,345,034	-1,098,485	673,439	919,988	1,442,248	-1,036,166	578,339	984,421	
				Proposed Tax Levy Increase >	2.94%			Proposed Tax Levy Increase >	2.97%			Proposed Tax Levy Increase >	3.09%

2019 Budget - Consolidated (per Input tab)										Schedule "3"						
As of November 30, 2018										A=A1+A2	B	C	D=A+B+C			
				2015		2016		2017		2018		Budget Year 2019				
Fund	Dept	Dept Name	Sub-Dept	Sub-Dept Name	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	YTD 2018 Actual (November 30, 2018)	Adjusted 2019 Base Budget	2019 Growth Related Adjustment	2019 Program Change(s)	2019 Requested Budget
10	16	Parks, Recreation & Culture	1637	Pottageville Pavilion	5,300	15,509	7,700	7,968	9,000	2,584	9,000	-275	9,000	-2,000		7,000
			1638	Museum	94,610	169,336	116,121	131,642	132,086	116,943	112,071	108,380	137,701	4,000		141,701
			1639	Holland Marsh District Christian School	0	0	0	0	0	11,464	17,000	-11,477	17,000			17,000
			1640	Cold Creek	134,407	80,614	134,769	118,542	119,928	168,604	165,242	134,478	72,262	-500		71,762
			1642	Community Policing Program - Schomberg	9,577	3,130	0	0	0	0	0	0	0	0		0
			1650	Recreation - Administration	472,415	561,188	586,889	670,401	755,892	689,215	743,157	565,188	1,204,850	4,000	38,881	1,247,731
			1652	Day Camp	25,003	11,267	59,837	12,945	47,579	55,648	118,939	205,397	93,044	-2,500		90,544
			1654	Recreation - Programs	9,454	21,262	29,572	37,861	31,811	48,995	31,403	48,353	4,323	-3,750		573
			1656	Special Events	107,975	80,281	78,674	111,647	79,974	130,491	156,920	174,606	14,715	7,500	16,500	38,715
			1658	Volunteers	0	0	0	0	28,816	12,426	-5,450	11,531	-5,450			-5,450
			1660	Parks Depot	0	0	0	0	30,140	20,667	30,140	12,601	30,140			30,140
			1682	Environmental Stewardships	71,692	56,961	68,054	81,993	78,274	90,425	88,465	86,853	91,127			91,127
			1698	Crossing Guard Patrols	50,088	44,266	50,100	50,715	48,600	52,357	64,800	47,168	57,466		47,534	105,000
Parks, Recreation & Culture Total					3,610,159	3,728,331	3,899,393	3,975,624	4,828,748	4,442,819	4,929,485	4,249,395	5,480,052	257,150	205,215	5,942,417
17		KT Public Library	1750	Library	1,409,710	1,409,710	1,471,124	1,471,124	1,512,707	1,512,707	1,623,790	1,623,790	1,623,790	137,935	12,000	1,773,725
KT Public Library Total					1,409,710	1,409,710	1,471,124	1,471,124	1,512,707	1,512,707	1,623,790	1,623,790	1,623,790	137,935	12,000	1,773,725
18		Planning & Committee of Adj	1800	Planning	845,986	647,673	867,063	1,298,162	747,814	855,429	770,796	218,094	884,894			884,894
			1802	Committee of Adjustment	(32,639)	(79,718)	(18,042)	(62,386)	(18,802)	-84,155	-17,032	-34,332	-47,296			-47,296
Planning & Committee of Adj Total					813,347	567,956	849,021	1,235,776	729,012	771,275	753,764	183,762	837,598			837,598
19		Drainage	1900	HMDS-JMSB	172,900	313,674	172,900	82,246	172,900	380,683	172,900	-90,418	172,900			172,900
Drainage Total					172,900	313,674	172,900	82,246	172,900	380,683	172,900	-90,418	172,900			172,900
25		Corporate	2500	Township Initiatives	0	0	0	24,886	0	15,780	0	0	0			0
			2502	Township Initiatives	0	0	0	14,952	0	0	0	0	0			0
			2506	Township Initiatives	0	0	0	19,334	0	0	0	0	0			0
			2510	Township Initiatives	0	0	0	0	12,000	0	0	0	0			0
			2512	Township Initiatives	0	0	0	0	20,000	0	0	75,558	0			0
			2514	Township Initiatives	0	0	0	0	40,000	0	0	0	0			0
			2516	Township Initiatives	0	0	0	0	25,000	0	0	0	0			0
			2518	Township Initiatives	0	0	0	0	12,000	12,000	0	0	0			0
			2520	Township Initiatives	0	0	0	0	16,000	0	0	0	0			0
			2522	Township Initiatives	0	0	0	0	35,000	43,527	0	0	0			0
			2524	Township Initiatives	0	0	0	0	75,000	17,808	0	0	0			0
			2526	Township Initiatives	0	0	0	0	30,000	0	0	0	0			0
			2528	Township Initiatives	0	0	0	0	25,000	0	0	0	0			0
			2530	Township Initiatives	0	0	0	0	0	0	0	19,843	0			0
			2532	Township Initiatives	0	0	0	0	0	0	0	0	0			0
			2534	Township Initiatives	0	0	0	0	0	0	0	0	0			0
			2536	Township Initiatives	0	0	0	0	0	0	0	0	0			0
			2538	Township Initiatives	0	0	0	0	0	0	0	2,246	0			0
Corporate Total					0	0	0	59,172	290,000	89,114	0	97,647	0			0
26		Council	2600	Mayor's Golf Challenge	0	0	0	0	0	0	0	-56,147	0			0
Council Total					0	0	0	0	0	0	0	-56,147	0			0
10 Total					0	(1,535,057)	0	(817,400)	0	-2,066,554	0	-13,049,513	696,147	-692,499	818,953	822,601
20	20	Water Operations	2000	Water Operations	(673,801)	(704,672)	(777,444)	(947,912)	(923,452)	-714,388	-922,951	-1,339,534	-919,796	-13,920		-933,716
			2050	Water Transmission & Distribution	673,801	704,672	777,444	947,912	923,452	714,388	922,951	666,756	938,329			938,329
Water Operations Total					0	(0)	0	0	0	-0	0	-672,778	18,533	-13,920		4,613
21		Wastewater Operations	2100	Wastewater Operations	(308,700)	(187,102)	(347,817)	(163,650)	(345,089)	-528,537	-437,488	-349,355	-536,497	5,454		-531,043
			2150	Wastewater Collection & Transmission	308,700	187,102	347,817	163,650	345,089	528,537	437,488	489,131	531,430	-5,000		526,430
Wastewater Operations Total					0	0	0	0	0	-0	0	139,776	-5,067	454		-4,613
20 Total					0	0	0	0	0	-0	0	-533,002	13,466	-13,466		0
REVENUE IN EXCESS OF EXPENDITURES					0	(1,535,057)	0	(817,400)	0	-2,066,554	0	-13,582,515	709,613	-705,965	818,953	822,601
														Proposed Tax Levy Increase >	2.80%	

		Schedule "3"											
		Forecast - Year 2020				Forecast - Year 2021				Forecast - Year 2022			
Sub-Dept	Sub-Dept Name	Adjusted 2020 Base Budget	2020 Growth Related Adjustment	2020 Program Change(s)	2020 Requested Budget	Adjusted 2021 Base Budget	2021 Growth Related Adjustment	2021 Program Change(s)	2021 Requested Budget	Adjusted 2022 Base Budget	2022 Growth Related Adjustment	2022 Program Change(s)	2022 Requested Budget
	Refresh Summary												
0425	Transfer - To/From Discretionary RFs	0			0	0			0	0			0
0500	Property Taxation	-32,084,193	-850,000		-32,934,193	-32,934,193	-840,000		-33,774,193	-33,774,193	-960,000		-34,734,193
0525	Grants	-398,400			-398,400	-398,400			-398,400	-398,400			-398,400
0550	Transfer - To/From Reserves	7,090,377	-750,000		6,340,377	6,340,757	-650,000		5,690,757	5,691,187	-200,000		5,491,187
0575	Transfer - To/From Obligatory RFs	0			0	0			0	0			0
0595	Others	772,558	21,620		794,178	794,178	350,000		1,144,178	1,144,178	75,000		1,219,178
		-24,619,658	-1,578,380		-26,198,038	-26,197,658	-1,140,000		-27,337,658	-27,337,228	-1,085,000		-28,422,228
0600	Elections	30,000			30,000	30,000			30,000	30,000			30,000
		30,000			30,000	30,000			30,000	30,000			30,000
1000	Council	359,643			359,643	367,163			367,163	375,643			375,643
		359,643			359,643	367,163			367,163	375,643			375,643
1100	Chief Administrative Officer	510,724		71,831	582,555	595,665		70,000	665,665	682,375			682,375
1102	Economic Development	336,951		8,750	345,701	350,001		8,750	358,751	363,611		8,750	372,361
1106	Human Resources	520,563	6,000	95,450	622,013	632,973	6,500		639,473	651,833	6,500		658,333
1108	Information Systems	886,186	20,600		906,786	920,426	20,600		941,026	956,396	50,600		1,006,996
1110	Communications	167,997			167,997	170,887			170,887	174,147			174,147
		2,422,421	26,600	176,031	2,625,052	2,669,952	27,100	78,750	2,775,802	2,828,362	57,100	8,750	2,894,212
1200	Clerks	835,677			835,677	854,387			854,387	875,487			875,487
1202	By-law Enforcement	381,847		82,855	464,702	479,982			479,982	497,212			497,212
1204	Canine Control	203,500			203,500	203,500			203,500	203,500			203,500
1208	Livestock Damages	1,000			1,000	1,000			1,000	1,000			1,000
1210	Cemetery	6,400			6,400	6,400			6,400	6,400			6,400
		1,428,424		82,855	1,511,279	1,545,269			1,545,269	1,583,599			1,583,599
1300	Finance	505,090		75,000	580,090	612,670			612,670	649,400			649,400
		505,090		75,000	580,090	612,670			612,670	649,400			649,400
1400	Fire	1,556,904	13,000		1,569,904	1,586,674	10,750		1,597,424	1,616,334	11,550		1,627,884
1402	Emergency Management	21,000	1,150		22,150	22,150	540		22,690	22,690	520		23,210
1404	Volunteer Force	1,178,070	-22,040		1,156,030	1,184,940	-23,830		1,161,110	1,193,040	-26,650		1,166,390
		2,755,974	-7,890		2,748,084	2,793,764	-12,540		2,781,224	2,832,064	-14,580		2,817,484
1500	Building	19,650	-19,650		0	22,320	-20,090		2,230	27,400	-20,540		6,860
1502	Public Works	0			0	0			0	0			0
1504	Bridge & Culvert	103,000			103,000	103,000			103,000	103,000			103,000
1506	Grading, Ditching, Gravel Maint.	0			0	0			0	0			0
1508	Stomrsewers & Catch Basins	102,000			102,000	102,000			102,000	102,000			102,000
1510	Sweeping & Cleaning	50,000			50,000	50,000			50,000	50,000			50,000
1512	Asphalt Maint. & Patching	0			0	0			0	0			0
1514	Dust Suppressant	200,000			200,000	200,000			200,000	200,000			200,000
1516	Winter Maint.	1,297,858			1,297,858	1,318,438			1,318,438	1,341,628			1,341,628
1518	Sign Maint., Safety & Guide Posts	45,000			45,000	45,000			45,000	45,000			45,000
1520	Tree Maint.	0			0	0			0	0			0
1522	Township Road Debenture Payments	1,514,088	150,000		1,664,088	1,664,088			1,664,088	1,664,088			1,664,088
1524	ePW - Administration	1,275,247	60,000		1,335,247	1,375,107			1,375,107	1,420,047			1,420,047
1526	Works Depot	75,000			75,000	75,000			75,000	75,000			75,000
1528	Equipment Operation	385,200			385,200	385,200			385,200	385,200			385,200
1530	Sidewalks	201,000			201,000	201,000			201,000	201,000			201,000
1532	Street Lighting	425,400			425,400	425,400			425,400	425,400			425,400
1534	Summer Maint.	2,648,898	60,000	400,000	3,108,898	3,133,458		400,000	3,533,458	3,561,148	400,000		3,961,148
1550	Waste Management	371,900			371,900	371,900			371,900	371,900			371,900
1552	Recycle Management	681,516			681,516	681,516			681,516	681,516			681,516
1554	Disposal Sites	52,100			52,100	52,100			52,100	52,100			52,100
1556	EPW - Ice Storm Cleanup	0			0	0			0	0			0
		9,447,857	250,350	400,000	10,098,207	10,205,527	-20,090	400,000	10,585,437	10,706,427	-20,540	400,000	11,085,887
1602	Parks Division	2,096,668	5,000	51,500	2,153,168	2,188,068	5,000	32,100	2,225,168	2,264,858	5,000	141,000	2,410,858
1610	Facilities - Administration	862,976	25,000		887,976	903,156	25,000	70,000	998,156	1,017,196	25,000		1,042,196
1612	KC Community Recreation Centre Nobleton Community Recreation	114,612	-300		114,312	121,202			121,202	128,972			128,972
1614	Centre	173,655	-4,800		168,855	175,695			175,695	183,405			183,405
1616	Parks Depot	57,000	-800		56,200	56,200			56,200	56,200			56,200
1618	Trisan Centre	389,738		22,000	411,738	425,228			425,228	440,438			440,438
1619	Trisan Centre - Fitness	31,435			31,435	37,405			37,405	44,135			44,135
1620	Nobleton Outdoor Pool	52,296			52,296	53,726			53,726	55,346			55,346
1629	Holy Name - 2585 King Road	313,500			313,500	313,500			313,500	313,500			313,500
1630	Township Offices - 2075 King Road	16,500	-16,500		0	0			0	0			0
1631	Municipal Plaza - 2075 King Road	-73,000			-73,000	-73,000			-73,000	-73,000			-73,000
1632	KC Seniors Centre	150,090			150,090	150,090			150,090	150,090			150,090
1633	Laskay Community Hall	0			0	0			0	0			0
1634	Nobleton Community Hall	-13,950			-13,950	-13,950			-13,950	-13,950			-13,950
1635	Schomburg Community Hall	6,200			6,200	6,200			6,200	6,200			6,200
1636	Kettleby Pottageville Lions Community Hall	2,224			2,224	2,224			2,224	2,224			2,224

b)		Schedule "3"												
		Forecast - Year 2020				Forecast - Year 2021				Forecast - Year 2022				
Sub-Dept	Sub-Dept Name	Adjusted 2020 Base Budget	2020 Growth Related Adjustment	2020 Program Change(s)	2020 Requested Budget	Adjusted 2021 Base Budget	2021 Growth Related Adjustment	2021 Program Change(s)	2021 Requested Budget	Adjusted 2022 Base Budget	2022 Growth Related Adjustment	2022 Program Change(s)	2022 Requested Budget	
1637	Pottageville Pavilion	7,000			7,000	7,000			7,000	7,000			7,000	
1638	Museum	145,461	-15,000		130,461	134,741	1,000	31,000	166,741	172,421	1,000		173,421	
1639	Holland Marsh District Christian School	17,000			17,000	17,000	-10,000		7,000	7,000			7,000	
1640	Cold Creek	74,442	500	35,000	109,942	113,862	500		114,362	118,762	500		119,262	
1642	Community Policing Program - Schomberg	0			0	0			0	0			0	
1650	Recreation - Administration	1,272,531		69,500	1,342,031	1,371,931			1,371,931	1,405,661			1,405,661	
1652	Day Camp	97,074			97,074	104,494			104,494	112,864			112,864	
1654	Recreation - Programs	1,013	750		1,763	2,273	750		3,023	3,593	750		4,343	
1656	Special Events	40,155			40,155	41,795			41,795	43,645			43,645	
1658	Volunteers	-5,450			-5,450	-5,450			-5,450	-5,450			-5,450	
1660	Parks Depot	30,140			30,140	30,140			30,140	30,140			30,140	
1682	Environmental Stewardships	93,007			93,007	95,147		33,000	128,147	131,457			131,457	
1698	Crossing Guard Patrols	105,000			105,000	105,000			105,000	105,000			105,000	
al		6,057,317	-6,150	178,000	6,229,167	6,363,677	22,250	166,100	6,552,027	6,707,707	32,250	141,000	6,880,957	
1750	Library	1,773,725	59,625	35,122	1,868,472	1,868,472	49,105	28,589	1,946,166	1,946,166	22,014	28,589	1,996,769	
		1,773,725	59,625	35,122	1,868,472	1,868,472	49,105	28,589	1,946,166	1,946,166	22,014	28,589	1,996,769	
1800	Planning	908,524			908,524	935,354			935,354	965,604			965,604	
1802	Committee of Adjustment	-46,856			-46,856	-46,366			-46,366	-45,806			-45,806	
total		861,668			861,668	888,988			888,988	919,798			919,798	
1900	HMDS-JMSB	172,900			172,900	172,900			172,900	172,900			172,900	
		172,900			172,900	172,900			172,900	172,900			172,900	
2500	Township Initiatives	0			0	0			0	0			0	
2502	Township Initiatives	0			0	0			0	0			0	
2506	Township Initiatives	0			0	0			0	0			0	
2510	Township Initiatives	0			0	0			0	0			0	
2512	Township Initiatives	0			0	0			0	0			0	
2514	Township Initiatives	0			0	0			0	0			0	
2516	Township Initiatives	0			0	0			0	0			0	
2518	Township Initiatives	0			0	0			0	0			0	
2520	Township Initiatives	0			0	0			0	0			0	
2522	Township Initiatives	0			0	0			0	0			0	
2524	Township Initiatives	0			0	0			0	0			0	
2526	Township Initiatives	0			0	0			0	0			0	
2528	Township Initiatives	0			0	0			0	0			0	
2530	Township Initiatives	0			0	0			0	0			0	
2532	Township Initiatives	0			0	0			0	0			0	
2534	Township Initiatives	0			0	0			0	0			0	
2536	Township Initiatives	0			0	0			0	0			0	
2538	Township Initiatives	0			0	0			0	0			0	
		0			0	0			0	0			0	
2600	Mayor's Golf Challenge	0			0	0			0	0			0	
		0			0	0			0	0			0	
		1,195,361	-1,255,845	947,008	886,524	1,320,724	-1,074,175	673,439	919,988	1,414,838	-1,008,756	578,339	984,421	
2000	Water Operations	-930,316			-930,316	-926,446			-926,446	-922,086			-922,086	
2050	Water Transmission & Distribution	947,859			947,859	958,689			958,689	970,899			970,899	
		17,543			17,543	32,243			32,243	48,813			48,813	
2100	Wastewater Operations	-530,833	-21,390		-552,223	-551,983	-24,310		-576,293	-576,023	-27,410		-603,433	
2150	Wastewater Collection & Transmission	534,680			534,680	544,050			544,050	554,620			554,620	
		3,847	-21,390		-17,543	-7,933	-24,310		-32,243	-21,403	-27,410		-48,813	
		21,390	-21,390		0	24,310	-24,310		0	27,410	-27,410		0	
		1,216,751	-1,277,235	947,008	886,524	1,345,034	-1,098,485	673,439	919,988	1,442,248	-1,036,166	578,339	984,421	
					Proposed Tax Levy Increase >	2.94%			Proposed Tax Levy Increase >	2.97%			Proposed Tax Levy Increase >	3.09%

TOWNSHIP OF KING
2019-2022 Proposed Program Change Requests

tab # 15
25-Feb-2019

Program #	Priority Ranking "A - B - C"	Program Change Requests RECOMMENDED	Department	Complement Impact " FTE "	Gross Costs \$	Other Revenue / Cost Savings or Existing Base \$	Net Tax Levy Impact \$	Net Tax Levy Impact %
1	A	ServiceKing - AIMS User Licence	Admin (IT)		11,700	9,750	1,950	0.01%
2	A	Economic Development Coordinator	Admin (Ec-Dev)	1.00	68,250	40,000	28,250	0.10%
3	A	CIP Grant Enhancement (2019) \$8,750 / yr	Admin (Ec-Dev)		8,750	-	8,750	0.03%
4	A	CIP Grant Enhancement (2020) \$8,750 / yr	Admin (Ec-Dev)		8,750	-	8,750	0.03%
5	A	CIP Grant Enhancement (2021) \$8,750 / yr	Admin (Ec-Dev)		8,750	-	8,750	0.03%
6	A	CIP Grant Enhancement (2022) \$8,750 / yr	Admin (Ec-Dev)		8,750	-	8,750	0.03%
7	A	Network Analyst	Admin (IT)	1.00	91,950	-	91,950	0.31%
8	A	Wellness Program	Admin (HR)		10,000	-	10,000	0.03%
9	A	Health and Safety Coordinator	Admin (HR) 2020	1.00	95,450	-	95,450	0.33%
10	A	Laserfiche - E-Docs and Records Management	Clerks		92,556	77,130	15,426	0.05%
11	A	AIMS Mobile Ticketer Android Application	By-laws		4,250	3,500	750	0.00%
12	B	Clerks and By-law Permit Administrator	Clerks & By-laws	1.00	72,262	-	72,262	0.25%
13	B	By-law Enforcement Officer-Parking Level 1	By-laws 2020	1.00	82,855	-	82,855	0.28%
14	A	Finance Clerk	Finance	0.50	73,800	36,900	36,900	0.13%
15	B	Financial Analyst	Finance 2020	1.00	75,000	-	75,000	0.26%
16	A	Administrative Assistant	Fire	Contract	43,698	43,698	-	0.00%
17	A	Emergency Management Reserve Fund Contribution	Fire		25,000	-	25,000	0.09%
18	A	Personal Protective Gear - Turnout Gear & Helmets	Fire		51,000	-	51,000	0.17%
19	A	Construction Inspector	ePW&B	1.00	97,000	60,000	37,000	0.13%
20	A	Roads Supervisor	ePW&B	1.00	122,500	-	122,500	0.42%
21	A	Road Surface Improvements	ePW&B		100,000	-	100,000	0.34%
22	A	Road Surface Improvements	ePW&B 2020		100,000	-	100,000	0.34%
23	A	Road Surface Improvements	ePW&B 2021		100,000	-	100,000	0.34%
24	A	Road Surface Improvements	ePW&B 2022		100,000	-	100,000	0.34%
25	A	Conversion of Gravel Roads to Hard Surface	ePW&B		300,000	300,000	-	0.00%
26	A	Conversion of Gravel Roads to Hard Surface	ePW&B 2020		300,000	300,000	-	0.00%
27	A	Conversion of Gravel Roads to Hard Surface	ePW&B 2021		300,000	300,000	-	0.00%
28	A	Conversion of Gravel Roads to Hard Surface	ePW&B 2022		300,000	300,000	-	0.00%
29	A	Parks Operators (2) - conversion to F/T	PR&C	0.10	119,000	108,000	11,000	0.04%
30	A	Arena Operator - conversion to F/T	PR&C	0.20	54,000	44,500	9,500	0.03%
31	A	Assistant Coordinator - Special Events & Marketing	PR&C	0.30	56,500	40,000	16,500	0.06%
32	A	Customer Service Attendent (Permanent P/T)	PR&C	0.40	16,500	-	16,500	0.06%
33	A	Facility Co-ordinator - General Operations (Contract)	PR&C	Contract	63,881	25,000	38,881	0.13%
34	A	Parks Operator - P/T (8 month contract)	PR&C	Contract	29,000	-	29,000	0.10%
35	A	Parks Operator I (3) 4 month contracts	PR&C	1.00	36,300	-	36,300	0.12%
36	A	Crossing Guards - outsource to 3rd Party	PR&C	Contract	105,000	66,190	38,810	0.13%
37	B	Assistant Coordinator (conversion to F/T) - Cultural Programming, Events & Marketing	PR&C 2020	0.45	54,000	30,000	24,000	0.08%
38	B	Parks Operator II - Arborist (8 month contract)	PR&C 2020	Contract	31,500	-	31,500	0.11%
39	B	Arena Operators (2) - conversion to F/T	PR&C 2020	0.20	110,000	88,000	22,000	0.07%
40	A	Cold Creek Operators (2) - conversion to F/T	PR&C 2020/2021	0.33	95,000	60,000	35,000	0.12%
41	A	Heritage Cemetary Restoration (\$20,000 x 3 yrs)	PR&C 2020		70,000	50,000	20,000	0.07%
42	B	Booking and Event Coordinator	PR&C 2020/2022	1.00	45,500	-	45,500	0.15%
43	A	Parks Operator - P/T (4 month contract)	PR&C 2021/2022	0.33	12,100	-	12,100	0.04%
44	A	Asst Co-ordinator (P/T) - Environmental Stewardship	PR&C 2021	0.50	45,500	12,500	33,000	0.11%
45	B	Facility Co-ordinator - General Operations	PR&C 2021	1.00	70,000	-	70,000	0.24%
46	B	Site Administrator - King Heritage & Cultural Centre	PR&C 2021	1.00	41,000	10,000	31,000	0.11%
47	A	Heritage Cemetary Restoration (\$20,000 x 3 yrs)	PR&C 2021		20,000	-	20,000	0.07%
48	A	Heritage Cemetary Restoration (\$20,000 x 3 yrs)	PR&C 2021		20,000	-	20,000	0.07%
49	A	Parks Operator I (2)	PR&C 2022	2.00	121,000	-	121,000	0.41%
50	A	Library Assistant 1	Library 2020	0.50	35,122	-	35,122	0.12%
51	A	Branch Services Librarian	Library 2021	Pending	28,589	-	28,589	0.10%
52	A	Branch Services Librarian	Library 2022	Pending	28,589	-	28,589	0.10%
53								0.00%
54								0.00%
55								0.00%
		TOTAL Program Change Requests RECOMMENDED		17.81	\$ 3,960,352	\$ 2,005,168	\$ 1,955,184	6.66%

Sub-Totals by Year

Year	FTE	Gross Costs \$	Other Revenue / Cost Savings or Existing Base \$	Net Tax Levy Impact \$	Net Tax Levy Impact %
2019	7.50	\$ 1,652,897	\$ 854,668	\$ 798,229	2.72%
2020	5.48	1,103,177	528,000	575,177	1.96%
2021	2.83	625,939	322,500	303,439	1.03%
2022	2.00	578,339	300,000	278,339	0.95%
Totals	17.81	\$ 3,960,352	\$ 2,005,168	\$ 1,955,184	6.66%

Sub-Totals by Priority

Priority	FTE	Gross Costs \$	Other Revenue / Cost Savings or Existing Base \$	Net Tax Levy Impact \$	Net Tax Levy Impact %
A	11.16	\$ 1,438,729	\$ 536,788	\$ 901,941	3.07%
B	6.65	582,117	128,000	454,117	1.55%
C	-	-	-	-	0.00%
No Staffing	-	1,939,506	1,340,380	599,126	2.04%
Totals	17.81	\$ 3,960,352	\$ 2,005,168	\$ 1,955,184	6.66%

TOWNSHIP OF KING
2019-2022 Proposed Program Change Requests

Schedule "4"

tab # 15
25-Feb-2019

Program #	Priority Ranking "A - B - C"	Program Change Requests RECOMMENDED	Department	Complement Impact " FTE "	Gross Costs \$	Other Revenue / Cost Savings or Existing Base \$	Net Tax Levy Impact \$	Net Tax Levy Impact %
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Recommended Program Changes to be funded from Township Initiatives Reserve

56		ServiceKing - Customer Service Representative	Admin	2.00	246,938	105,107	141,831	0.48%
57		Township Website Re-design	Admin (IT)		100,000	-	100,000	0.34%
58		Network Security and Penetration Testing (N6)	Admin (IT)		30,000	-	30,000	0.10%
59		HRIS - Employee Relation Management Platform	Admin (HR)		25,000	-	25,000	0.09%
60		Structural Facility Audit	PR&C		100,000	-	100,000	0.34%
61		Official Plan Review	Planning		56,300	-	56,300	0.19%
62		Rural Zoning By-law review	Planning		75,000	-	75,000	0.26%
63		Urban Design Guideline Update	Planning		25,000	-	25,000	0.09%
64		Graphic Design Assistance - ICSP Update	Planning		7,500	-	7,500	0.03%
65		Meracki Telephone System (KC Branch)	Library		12,000	-	12,000	0.04%
66		KTPL - Nobleton Branch Revitalization	Library 2021		25,000	-	25,000	0.09%
67		KTPL - Website Re-design	Library 2022		50,000	-	50,000	0.17%
68					-	-	-	0.00%
69					-	-	-	0.00%
70					-	-	-	0.00%
TOTAL Program Change Requests One-time Funding as "Township Initiatives"			0% Tax Levy Impact	2.00	\$ 752,738	\$ 105,107	\$ 647,631	2.21%

Sub-Totals by Year

			2019	2.00	\$ 677,738	\$ 105,107	\$ 572,631	1.95%
			2020					0.00%
			2021	-	25,000	-	25,000	0.09%
			2022	-	50,000	-	50,000	0.17%
			Totals	2.00	\$ 752,738	\$ 105,107	\$ 647,631	2.21%

Program #	Priority Ranking	Program Change Requests NON-RECOMMENDED	Department	Complement Impact " FTE "	Gross Costs \$	Other Revenue / Cost Savings or Existing Base \$	Net Tax Levy Impact \$	Net Tax Levy Impact %
1						-	-	0.00%
2						-	-	0.00%
3						-	-	0.00%
4						-	-	0.00%
5						-	-	0.00%
6						-	-	0.00%
7						-	-	0.00%
8						-	-	0.00%
9						-	-	0.00%
10						-	-	0.00%
		TOTAL Program Change Requests NON-RECOMMENDED		-	\$ -	\$ -	\$ -	0.00%

DEPARTMENT AND PROJECT/ITEM	2019	2020	2021	2022	Total 2019 - 2022
Municipal Buildings					
Dr. William Lacey Nobleton Community Centre/Arena Improvements					
Township Wide Recreation Complex					
King City Library and Seniors Centre Expansion & Renovation					
Retrofit - Holland Marsh District Christian School (\$340,000)					
Parks Depot Renovation and Expansion (former Schomberg Arena)					
Schomberg Library Upgrades					
Schomberg Fire Hall Upgrades (Roof, Bay Floor, Paving)					
Air Quality Improvements (works Yard and Parks Depot)					
Nobleton Tennis Clubhouse					
Nobleton Junior Public School - Acquisition					
Schomberg Community Hall Renovation and Accessibility Upgrade					
Nobleton Library Upgrades					
Works Yard Roof (ancillary buildings)					
Cold Creek Driveway and Parking Lot Paving, New Entrance Gate					
King City Arena Floor					
King City Arena Roof					
King City Arena Parking Lot					
Pottageville Pavilion Upgrades					
King Heritage & Cultural Centre Building Improvements (\$700,000)					
Total Municipal Buildings	19,754,000	14,154,340	14,540,000	11,654,660	60,103,000
Municipal Buildings - Funding Sources					
Taxation	1,168,420	614,340	2,090,000	2,175,000	6,047,760
Reserves	237,528	670,000	100,000	-	1,007,528
Reserve Fund	6,675,000	10,000	-	-	6,685,000
DC Fund	7,823,052	5,090,000	6,500,000	-	19,413,052
Contribution	-	-	-	-	-
Other	850,000	7,770,000	3,000,000	4,500,000	16,120,000
Debenture	3,000,000	-	2,850,000	4,979,660	10,829,660
Total Municipal Buildings - Funding Sources	19,754,000	14,154,340	14,540,000	11,654,660	60,103,000
Libraries					
Collection Development (DC #1)	124,550	104,000	104,000	104,000	436,550
Total Libraries	124,550	104,000	104,000	104,000	436,550
Libraries - Funding Sources					
Taxation	-	-	-	-	-
DC Fund	112,095	93,600	93,600	93,600	392,895
Grant	-	-	-	-	-
Contribution	12,455	10,400	10,400	10,400	43,655
Debenture	-	-	-	-	-
Total Libraries - Funding Sources	124,550	104,000	104,000	104,000	436,550

DEPARTMENT AND PROJECT/ITEM	2019	2020	2021	2022	Total 2019 - 2022
Fleet & Equipment					
FIRE - Utility Truck (360 - 2008) - buy-out Bldg vehicle leases					
FIRE - Public Educator Vehicle (3401 - 2010)					
PRC - NEW 550 4x4 Roll Off w/ Refuse Body					
PRC - Facilities (Electric) - buy-out Bldg vehicle leases					
PRC - Facilities - buy-out Bldg vehicle leases					
PRC - SUV - buy-out Bldg Vehicle leases					
PRC - NEW Pumper/Water Truck (used)					
PRC - Dodge Ram 3500 HD 4x4 (705-13) /1 Ton Crew Cab Dump w. Plow & Sander					
PRC - 1 Ton Truck with Plow (707-13)					
ROAD - 3/4 ton Long Box (803)					
TOWNSHIP - Replace Fuel Tanks - Works Yard (Pottageville)					
WATER - 1/2 Ton 4x4 pickup (607) (replace van with PU Truck)					
FIRE - Pumper Rescue Truck (382 - 2001) - DC6					
FIRE - Heavy Rescue Truck (389 - 1994/2009)					
PRC - NEW Single Axle 4x4 Dump Truck and Plow - DC23					
PRC - NEW Trail Groomer- DC12					
PRC - NEW Offset Flail Mower - DC18					
PRC - NEW 3/4 Ton 4x4 Pickup Truck - DC26					
PRC - NEW 50hp Tractor w. Quick Attach Loader - DC20					
PRC - NEW Landscaping Trailer - DC15					
PRC - John Deere 1445 (755-12) 30 HP Tractor					
PRC - John Deere 1445 (756-09) 30 HP Tractor					
PRC - John Deere 997 (761-14) 30HP Tractor					
PRC - Vermeer BC Chipper (767-07) (2002) Replacement					
ROAD - 3/4 Ton Long Box (802)					
ROAD - 3/4 Ton 4x4 Pickup (815)					
ROAD - Single Axle Dump Truck (832)					
ROAD - NEW Tandem Axle Dump Truck w. Plow - DC4					
FIRE - Pumper Rescue Truck (349-2001)					
PRC - NEW Chipper Truck					
PRC - NEW 3/4 Pickup w. Plow - DC25					
PRC - NEW Hydraulic Sander - DC22					
PRC - NEW Landscaping Trailer - DC19					
PRC - NEW Utility Van Facilities					
PRC - Chevrolet Silverado 3500 4x4 (702-13)					
PRC - John Deere 3720 (752-13)					
PRC - 44HP Tractore (754-10)					
PRC - Olympia Millenium (King City) (791-13) Ice Resurfacers					
PRC - Tandem Dump Trailer (735-10)					
PRC - Tandem Dump Trailer (736-10)					
PRC - Utility Trailer (737-13)					
ROAD - Grader (849)					
ROAD - 6ft. Roadside Mower (890)					
ROAD - 3/4 Ton 4x4 Pickup					
ROAD - NEW Bobcat/Skid Steer & Accessories					
WATER - Van (608)					
FIRE - Tanker Truck (365 - 2002)					
FIRE - Utility Truck (340 - 2012)					
PRC - Chevrolet Express (706-14) 1/2 Ton Utility Van					
PRC - GMC Sierra SLE 2500 HD 4x4 3/4 Ton Truck w. Plow (708-14)					
PRC - GMC Sierra SLE 2500 HD 4x4 (710-14)					
PRC - Carryon Utility Trailer (729-14)					

DEPARTMENT AND PROJECT/ITEM	2019	2020	2021	2022	Total 2019 - 2022
PRC - Weberlane Trailer PT8 (730-13)					
PRC - Weberlane Trailer PT9 (731-13)					
PRC - Miska 5Ton Lower Bed Trailer (734-14)					
PRC - Deckover Trailer (732-10)					
PRC - Deckover Trailer (733-08)					
PRC - Toro 4000D (762-12) Wide Area Mower					
PRC - Toro ProCore 864 (766), Aerator					
PRC - Zamboni (Trisan) (792-02) Ice Resurfacer					
PRC - John Deere 997 (759-14) 30 HP Tractor					
ROAD - Single Axle Dump Truck (835)					
ROAD - Culvert Trailer (893)					
ROAD - Float King 20T60 Tandem Trailer (896)					
Total Fleet & Equipment	870,000	2,212,370	1,754,680	1,298,400	6,135,450
Fleet & Equipment - Funding Sources					
Taxation	659,500	770,570	1,292,930	1,298,400	4,021,400
Reserves	57,500	500,000	365,000	-	922,500
Reserve Fund	-	-	-	-	-
DC Fund	153,000	941,800	96,750	-	1,191,550
Grant	-	-	-	-	-
Contribution	-	-	-	-	-
Other	-	-	-	-	-
Debenture	-	-	-	-	-
Total Fleet & Equipment - Funding Sources	870,000	2,212,370	1,754,680	1,298,400	6,135,450
Fire Projects					
E-hydraulics (Battery Operated Extrication Tools)					
Self Contained Breathing Apparatus - SCBA (cycle to training program)					
SCBA Air compressor/ Fill Station (Station 34)					
Fire Equipment to support expansion of KC Fire Station					
Total Fire Projects	316,000	40,000	212,000	-	568,000
Fire Projects - Funding Sources					
Taxation	316,000	40,000	212,000	-	568,000
Reserves	-	-	-	-	-
Reserve Fund	-	-	-	-	-
DC Fund	-	-	-	-	-
Grant	-	-	-	-	-
Contribution	-	-	-	-	-
Other	-	-	-	-	-
Debenture	-	-	-	-	-
Total Fire Projects - Funding Sources	316,000	40,000	212,000	-	568,000

DEPARTMENT AND PROJECT/ITEM	2019	2020	2021	2022	Total 2019 - 2022
Road, ROW Infrastructure Projects					
10th Conc. King Rd. to 15th Sdrd.					
15th Sdrd. 10th Conc. To Hwy. 27					
15th Sdrd, Hwy 27 to 8th Con (incl. culverts 303, 304)					
Brownsview Crt, off Western Ave - New pavement					
Conversion of Gravel Roads to Paved Roads					
Traffic Signals - Various Locations					
South Canal Bank Rd - Asphalt Overlay					
Pumphouse Rd					
Culvert 210, King Caledon Townline (King's share only)					
Culverts 205, 207 and 208, 7th Con N. of King Rd					
Holden Dr, McTaggart to dead end					
McTaggart, Whitherspoon to Hwy 27					
Dr. Kay - Asphalt					
King St.					
Lockhart Lane, Kingcross to dead end					
Lloydtown Rd, Victoria, Centre, Rebellion					
Culvert 305					
PRC Sidewalk/Typology Projects					
King Rd, Dufferin St to 2585 King Road					
Main St Schomberg Reconstruction with MST incl. bridge					
King Rd, 2585 King Rd to Jane St					
Total Road, ROW Infrastructure Projects	6,895,000	16,655,000	3,250,000	2,250,000	29,050,000
Road, ROW Infrastrucutre Projects - Funding Sources					
Taxation	2,056,000	2,013,346	877,322	702,423	5,649,092
Reserves	600,000	3,876,997	1,595,276	590,175	6,662,448
Reserve Fund	520,000	2,064,469	777,402	777,402	4,139,272
DC Fund	3,544,000	7,935,000	-	180,000	11,659,000
Other	175,000	765,188	-	-	940,188
Debenture	-	-	-	-	-
Total Road, ROW Infrastructure Projects - Funding Sources	6,895,000	16,655,000	3,250,000	2,250,000	29,050,000
Water and Sewer Projects					
Electrical Upgrades to Pumping Stations					
WASTEWATER - Nobleton Sewers Phases 3 and 4					
Nobleton Concurrent Works					
SCADA System					
Total Water and Sewer Projects	200,000	5,832,180	7,089,370	7,039,370	20,160,920
Water & Sewer Projects - Funding Sources					
Taxation	-	-	-	-	-
Reserves	200,000	5,832,180	2,512,500	2,462,500	11,007,180
Reserve Fund	-	-	-	-	-
DC Fund	-	-	-	-	-
Other	-	-	4,576,870	4,576,870	9,153,740
Debenture	-	-	-	-	-
Total Water & Sewer Projects - Funding Sources	200,000	5,832,180	7,089,370	7,039,370	20,160,920

DEPARTMENT AND PROJECT/ITEM	2019	2020	2021	2022	Total 2019 - 2022
Parks & Recreation Projects					
Skatepark - Schomberg (DC # 32) at Trisan Ctr					
Pottageville Ball Diamond/ Tennis					
Genview Park PPB DC #13					
Maidenstone DC #26					
Lions Park Playground - Schomberg					
Fox Trail Park					
Trail Development (DC) - N1 Cold Creek to Bolton					
Ansnorveldt Park Upgrades					
Blue Heron PPB DC #15					
Kettle Lake Park PPB DC #14					
Tomlinson Gardens Playground and Park					
Nobleton Lions Community Park Phase 3					
Trail Development (DC) - N21					
Schomberg Tennis Court					
King City North Community Park - Phase 1 DC#38					
King City North Neighbourhood Park 1 (Future DC)					
King City North Neighbourhood Park 2 (Future DC)					
Tasca Community Park - DC#9, 22 (Post period benefit)					
Salamander Park					
Memorial Park Upgrade (DC, intensification)					
St. Andrews Park Upgrade (DC, intensification)					
Neiuland Park Upgrade (DC, intensification)					
OSIN Park Phase 2 (DC #10)					
Wellesley Park Upgrade (Partial DC, intensification)					
Parks - Community Event Sign					
Total Parks & Recreation Projects	1,130,000	1,242,520	2,136,400	4,585,530	9,094,450
Parks & Recreation Projects - Funding Sources					
Taxation	395,320	862,324	142,988	419,417	1,820,049
Reserves	135,280	3,528	121,752	-	260,560
Reserve Fund	-	-	250,000	-	250,000
DC Fund	599,400	376,668	1,616,760	4,081,013	6,673,841
Grant	-	-	-	-	-
Contribution	-	-	-	-	-
Other	-	-	4,900	85,100	90,000
Debenture	-	-	-	-	-
Total Parks & Recreation Projects - Funding Sources	1,130,000	1,242,520	2,136,400	4,585,530	9,094,450

2019-2022 Capital Budgets Project List

Finance Department Report Number FR-2019-05
FR Draft 2019 - 2022 Opera...

DEPARTMENT AND PROJECT/ITEM	2019	2020	2021	2022	Total 2019 - 2022
Information Technology					
Equipment	50,000	50,000	50,000	50,000	200,000
Total Information Technology	50,000	50,000	50,000	50,000	200,000
Information Technology Projects - Funding Sources					
Taxation	50,000	50,000	50,000	50,000	200,000
Reserves	0	0	0	0	0
Reserve Fund	0	0	0	0	0
DC Fund	0	0	0	0	0
Grant	0	0	0	0	0
Contribution	0	0	0	0	0
Other	0	0	0	0	0
Debenture	0	0	0	0	0
Total Information Technology Projects - Funding Sources	50,000	50,000	50,000	50,000	200,000
TOTAL RECOMMENDED PROJECTS	29,339,550	40,290,410	29,136,450	26,981,960	125,748,370
Total - Funding Sources					
Taxation	4,645,240	4,350,580	4,665,240	4,645,240	18,306,301
Reserves	1,230,308	10,882,705	4,694,528	3,052,675	19,860,216
Reserve Fund	7,195,000	2,074,469	1,027,402	777,402	11,074,272
DC Fund	12,231,547	14,437,068	8,307,110	4,354,613	39,330,338
Grant	0	0	0	0	0
Contribution	12,455	10,400	10,400	10,400	43,655
Other	1,025,000	8,535,188	7,581,770	9,161,970	26,303,928
Debenture	3,000,000	0	2,850,000	4,979,660	10,829,660
TOTAL FUNDING SOURCES	29,339,550	40,290,410	29,136,450	26,981,960	125,748,370